CITY OF MERCED 2011-2012 ADOPTED BUDGET

TAB 10

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DESCRIPTION

Since it was established in 1873, the Merced Fire Department (MFD) has continued to embrace and realize its mission of providing the highest levels of life, environmental and property protection to the citizens of Merced. The Department is comprised of four areas of responsibility, each of which is committed to ensure that the goals and objectives are realized in the most efficient, effective, and expeditious manner possible. The areas of responsibility are: Administration, Fire Prevention & Public Education, Support Services, and Training & Emergency Operations.

MISSION

The Mission of the Merced Fire Department is to provide the highest level of Life, Environment and Property protection to the Citizens of Merced through fire / rescue and emergency medical services, disaster mitigation, fire prevention / public education, and related services.

ADMINISTRATION

Within the scope of the Merced General Plan and approved policies & procedures, coordinate the efforts of the Fire Department to administratively meet the objectives of the City Council, including the current and projected fire and life safety needs of the citizens.

SERVICES TO BE PROVIDED

- Identify and implement regional and/or consolidated efforts to reduce redundancy while providing high levels of service to the citizens and visitors of Merced. Including but not limited to: Researching and considering actions to enter into service agreements to provide fire and emergency response protection to U.C. Merced, and to the Merced County FD islands within and the fringe areas around the City.
- 2. Identify and implement the consolidation of services within the City to improve efficiency and effectiveness, so as to ensure high levels of service are provided to the citizens and visitors of Merced. Including but not limited to: fire prevention, training, and risk management programs.
- 3. Identify and apply for local, state, and federal grants, and other sources of revenue to enable the MFD to meet its Mission.
- 4. Conduct a collaborative strategic planning process to revise and/or validate the MFD Vision, Mission, Goals, and Objectives.
- 5. Complete the transition from the MFD Official Action Guides to the MFD Policies and Procedures Manual.
- 6. Streamline administrative and workflow processes to eliminate replication and create a more effective and efficient workforce.
- 7. Create, collect, retain, and appropriately distribute MFD records and reports.
- 8. Be fiscally prudent wherever and whenever possible.
- 9. Keep abreast of technology to enhance the Department's ability to efficiently record and disseminate payroll, incidents, property records, etc.

FIRE

SERVICES THAT DO <u>NOT</u> FIT INTO THE BUDGET

- 1. Reduce administrative staffing levels, which will result in increased timeframes for MFD personnel to take action on requests for information, copies of reports, and other non-emergency requests.
- 2. Reduce the hours that the MFD Administration offices are open to the public.
- 3. Secure technological solutions to assist the MFD to become administratively more efficient and effective.
- 4. Identification and implementation of a "green" philosophy in regards to administrative and fire station operations.

FIRE PREVENTION AND PUBLIC EDUCATION

Proactively diminish the potential for pain, suffering, and monetary loss from fire and injury, maintain inspection programs, and minimize the fire hazards by coordinating the systematic removal of weeds, trash, and other related dangerous conditions.

SERVICES TO BE PROVIDED

- 1. Modify and streamline the Weed Abatement program to minimize the risk for vegetation fires within the City.
- 2. Streamline the fire prevention activities within the City through collaboration with the Development Services Department.
- 3. Enhance the effectiveness of the Fire Investigation Program through coordination with the Merced Police Department to refine interagency responsibilities for the investigation of fires.
- 4. Administer the fireworks permitting and inspection program.
- 5. Conduct new and existing business inspections to prevent and mitigate fire and life safety hazards.
- 6. Administer the issuance of hazardous operations permits.
- 7. Provide a high quality public education program.

SERVICES THAT DO <u>NOT</u> FIT INTO THE BUDGET

- 1. Eliminate the Fire Inspector II position. Provide training to MFD personnel and partner with the Development Services Department to ensure that the City continues to meet all legal requirements, including:
 - a. State required inspections of child and elderly care facilities;
 - b. State required inspections of educational facilities;
 - c. High Hazard Permit inspections;
 - d. New business license inspections; and,
 - e. Tent permit inspections.

FIRE

- 2. Fire companies will no longer have immediate access to fire prevention assistance.
- 3. Eliminate the free training provided by the MFD to teach property owners how to test private fire hydrants. Implement a fee structure to cover the time and resources used to instruct the classes.
- 4. Reduce the weed abatement program to conduct fewer weed surveys, and increase the timeframes for personnel to respond to non-emergency requests/complaints.
- 5. Minimize the use of independent contractors to abate weeds from identified parcels, except for those that pose a significant fire and life safety risk.
- 8. Modify the administration of the fireworks permitting and inspection program, which has previously been completed by the Fire Inspector II. These changes will result in a greater workload on the fire companies and chief officers.
- 6. Reduce the annual inspection frequency of B type occupancies to triennial inspections, unless known hazardous conditions exist.
- 7. Reduce the MFD availability for providing public education details that would require the use of on-duty personnel. Consider placing the Public Education Safety trailer out-of-service.
- 8. Discontinue fire prevention inspections for Christmas tree sales lots, and holiday decorations in assemblies, schools, and large retail occupancies.
- 9. Discontinue providing free public education program informational materials to the citizens.

TRAINING AND EMERGENCY OPERATIONS

Prepare and maintain personnel with the skills necessary for delivering quality service to the citizens by establishing and adhering to performance and safety standards, recognizing and implementing federal, state, and local training mandates, and providing direction for career growth and advancement.

SERVICES TO BE PROVIDED

- 1. Maintain and/or improve upon the current Insurance Service Organization (ISO) Public Protection Class 2 Rating. These efforts will help to ensure optimum service levels, and will reduce marketing, underwriting, and pricing for homeowner and commercial insurance policies within the City.
- 2. Within budget limitations, ensure staffing and operational readiness levels are supported and maintained at or above the minimum levels to proactively meet the core services of the MFD.
- 3. Assess emergency and non-emergency response data to validate and/or modify operations to maximize effectiveness and efficiency of the Department.
- 4. Complete the required CFR 139 ARFF training to maintain an FAA approved operational status at the airport.
- 5. Conduct in-house training to comply with ISO and Occupational Safety & Health Administration (OSHA) requirements for company, multi-company, and departmental drills.
- 6. Manage training records and audit monthly reports to ensure ISO and OSHA training and response requirements are met and maintained.

<u>FIRE</u>

- 7. Maintain training and certification requirements for all employees to meet Emergency Medical Technician standards.
- 8. Conduct wildland refresher training to comply with the California Incident Command Certification System (CICCS) requirements.
- 9. Encourage training and experience opportunities for MFD personnel to become qualified in overhead and single resource ICS positions. The qualifications will enhance the Emergency Operations Center's response capabilities through expanded knowledge and skills.
- 10. Ensure the safety, health, and wellness of the MFD members is held as the top priority and that all safety issues are corrected expediently.
- 11. Conduct quarterly MFD Safety Committee meetings.

SERVICES THAT DO <u>NOT</u> FIT INTO THE BUDGET

- 1. Eliminate 18 (26% of line personnel) positions through attrition and/or layoffs
 - a. 12 firefighters;
 - b. 3 fire engineers; and,
 - c. 3 fire captains.
- 2. Close one fire station, which will increase response times, reduce the number of personnel available to respond to incidents within the City, and create a greater reliance on mutual-aid resources.
- 3. Reduce the daily staffing level of the truck company to three personnel, which will reduce the number of personnel assigned to fire and rescue incidents.
- 4. Consider browning-out one additional company, on an as needed basis, to manage overtime costs. This option would reduce the available resources to three engines and one truck company.
- 5. Discontinue sending personnel to training and conferences that are held outside of the City. Including, but not limited to:
 - a. Clovis Crunch Auto Extrication Training;
 - b. Flashover Chamber Training; and,
 - c. Fresno Training Officer's Symposium.
- 6. Restrict the extent of the Department's Health and Wellness Program, which could directly affect the overall fitness of MFD personnel.
- 7. Freeze reimbursements to employees for attending training that was previously paid in accordance with City Of Merced Administrative Policy P-6.
- 8. Reduce the training opportunities for the advancement of the Department in the areas of Fire Marshal, Fire Prevention, Fire Investigations, and State of California Master Instructor requirements for Training Officer.

FIRE

SUPPORT SERVICES

Support the operations of the Merced Fire Department by fulfilling the logistical needs through the maintenance and enhancement of facilities, apparatus, equipment, services, and materials. Assure the effective use of resources and technology through the application of equipment and technological advances.

SERVICES TO BE PROVIDED

- 1. Ensure the layout and operations of the City's Emergency operations Center (EOC) comply with NIMS mandates, and are as effective and efficient as possible.
- 2. Maintain all MFD facilities in a manner that epitomizes safety, functionality, and longevity.
- 3. Maintain all MFD fire apparatus in a manner that epitomizes safety, functionality, and longevity.
- 4. Incorporate technology to enhance the capability of the MFD and to be able to effectively compensate for reduced administrative staffing levels.

SERVICES THAT DO <u>NOT</u> FIT INTO THE BUDGET

- 1. Unable to upgrade the EOC infrastructure and operations to enhance the operational capability of the Center.
- 2. For the third consecutive fiscal year, the MFD will not be contributing to the fire apparatus replacement fund, which will continue to result in increase maintenance and repair expenses associated with the older apparatus in the fleet.

2011-2012 BUDGET HIGHLIGHTS

In this fiscal year, the Department will be greatly challenged to meet the fiscal challenges that are facing the City. The MFD will be required to reduce safety personnel by 18 positions, which will result in the closure and/or brown-out of at least one fire station. This reduction will result in increased emergency response times and reduced numbers of available personnel who are available to respond. It will also result in a greater reliance on mutual aid resources for incidents that were previously deemed to be routine in nature.

The Department will be diligent in meeting its Mission of providing proactive and reactive core services, while meeting the expectations of the City Council by: Remaining fiscally responsible, identifying and acquiring new revenue sources, and ensuring that the training and safety of the fire department members remains paramount.

FUND NO. 001

ACCOUNT NO. 0901

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	8.091.237 1.329.207 0 13.960 19.823	7,087,234 949,113 0 0	7,310,388 935,480 0 0 0	7,276,748 1,018,731 0 0 0	7.356.130 1.018.731 0 0 0
TOTAL	9,454,227	8,036,347	8,245,868	8,295,479	8,374,861

Fire

FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Response Staffing-SAFER Other State Grants Special Fire Dept Serv Fire Prevention Charge Weed And Lot Cleaning Copies Of Fire Report Medical First Responder Cost Recovery PERS-EE Share 3% at 50 PERS-EE Share 2.5% @ 55 Rent/Conces (Non-Rec) Unclassified S.M.I.P. Fees Contributions Sale of Equipment Adm Reimb-CFD Public Safy Adm Reimb Measure C-Fire Interdept DSC-Water Sys Other Revenues	$145.298 \\ 6.608 \\ 443.552 \\ 77.856 \\ 98.413 \\ 919 \\ 14.172 \\ 26.843 \\ 218.652 \\ 4.487 \\ 0 \\ 16.529 \\ 0 \\ 1.500 \\ 440 \\ 130.952 \\ 243.196 \\ 177.813 \\ 7.846.997 \\ \end{array}$	$\begin{array}{c} 109,700\\ 0\\ 110,560\\ 56,718\\ 2,974-\\ 960\\ 13,861\\ 20,228\\ 189,183\\ 4,594\\ 12,000\\ 27,379\\ 0\\ 910\\ 435\\ 36,878\\ 276,582\\ 180,098\\ 6,999,235\\ \end{array}$	$\begin{array}{c} 12,800\\ & 0\\ 70,000\\ 65,000\\ 35,500\\ 1,000\\ 14,000\\ 20,000\\ 175,843\\ 4,594\\ 12,000\\ 7,200\\ & 100\\ 500\\ 400\\ 52,702\\ 263,509\\ 201,401\\ 7,309,319\end{array}$	$\begin{array}{c} 0\\ 0\\ 70,000\\ 75,600\\ 15,000\\ 1,000\\ 14,400\\ 24,000\\ 253,332\\ 5,503\\ 12,000\\ 2,000\\ 5,00\\ 0\\ 400\\ 17,441\\ 209,287\\ 310,837\\ 7,363,561\end{array}$

9,454,227

TOTAL

8,245,868

8,374,861

PERSONNEL

Number of Positions

8,036,347

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Fire Chief Fire Division Chief Fire Battalion Chief Fire Captain Fire Engineer OR Fire Fighter	$1.00 \\ 1.00 \\ 3.00 \\ 15.00 \\ 30.00$	$ \begin{array}{r} 1.00\\ 1.00\\ 3.00\\ 14.00\\ 28.00 \end{array} $	1.00 1.00 3.00 14.00 29.00
Fire Inspector I/II Plans Examiner II Secretary III Secretary I/II	1.00 1.00 1.00	1.00 .50 1.00 1.00	1.00 .50 1.00 1.00
TOTAL	53.00	50.50	51.50

001-0901 Fire		ACTUAL	FINAL	CITY MGR.	COUNCIL
ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL	ACTUAL	BUDGET	RECOM.	APPROVAL
	2008-09	2009-10	2010-11	2011-12	2011-12
521.01-00 Regular Salaries	4,398,972	3,841,261	3,863,149	3,694,145	3,753,366
521.03-00 Extra Help	39,402		0	0	0
521.04-01 Regular Overtime	278,024	354,182	316,897	298,883	298,883
521.04-03 OES Contingency	216,489	73,919	70,000	70,000	70,000
521.04-04 Call Back Time Worked	0	0	300	0	0
521.10-01 Holiday Pay	202,103	173,703	181,615	163,308	163,308
521.10-02 Unused Sick Leave	18,616	11,869	21,217	18,749	18,749
521.10-05 Retirement PERS	1,254,113	1,097,895	1,048,386	1,134,934	1,153,975
521.10-06 Social Security-OASDI	315,550	278,749	279,538	264,851	268,711
521.10-07 Social Security-Medicare	77,830	68,158	66,259	63,066	63,968
521.10-08 State Unemployment	10,566	7,615	17,550	20,649	8,949
521.10-12 Workers Compensation	18,806	68,455	260,051	330,691	329,999
521.10-14 Clothing Allowance 521.10-17 Stand By Pay 521.10-18 Management Physicals 521.10-19 Acting Pay 521.10-20 Earned Benefit 521.10-27 PTS Plan FICA Alternative	27,004 208,271	60.082 21.296 0 16.709 205.728 0	62.825 21.413 770 26.018 55,908 0	59,524 21,296 0 35,570 0	60,759 21,296 0 35,570 0
521.10-31 Education Incentitive Pay	23,267	20,559	22,502	18,002	19,802
521.10-32 Cash Back-Biweekly Allow	2,141	627	17	0	0
521.10-33 Core Allowance	875,123	630,848	713,244	764,161	769,876
521.10-35 Post Employment Benefits	33,540	155,579	282,729	318,919	318,919
Personnel Services	8,091,237	7,087,234	7,310,388	7,276,748	7,356,130
522.11-00 Utilities	88,876	$90.170 \\ 31.317 \\ 5.603 \\ 0 \\ 16.678 \\ 2.480$	94,281	77.844	77,844
522.12-00 Telephone	29,698		36,915	21.294	21,294
522.13-00 Postage	5,541		5,353	2.384	2,384
522.14-00 Advertising	0		400	400	400
522.15-00 Office Supplies	17,155		8,731	6,814	6,814
522.16-00 Printing	1,903		3,551	2.813	2,813
522.17-00 Professional Services	67,107	40.856	72,836	62,216	62,216
522.18-00 Travel and Meetings	23,201	15.339	1,520	1,193	1,193
522.19-00 Mileage	226-	0	250	500	500
522.20-00 Training Expense	46,638	67.831	38,410	40,638	40,638
522.22-00 Office Equipment 0 & M	1,651	2.212	3,101	2,221	2,221
522.23-00 Vehicle Operations/Maint	202,275	105.535	135,541	275,244	275,244
522.24-00 Memberships. Subscription	3,755	2,545	8,601	12,115	12,115
522.25-00 Maintenance Matls & Svcs	52,994	48,755	45,211	35,874	35,874
522.26-00 Other Equipment O & M	117,544	76,330	94,327	82,004	82,004
522.27-00 Small Tools	822	45	564	557	557
522.28-00 Safety Supplies	8,026	8,682	34,885	28,126	28,126
522.29-00 Other Materials Supplies	3,091	1,495	1,500	312	312
522.30-01 Dept Share of Insurance	154,239	163,543	118,718	135,103	135,103
522.32-00 Vehicle Replacement Fee	240,000	0	0	0	0
522.38-00 Support Services	228,298	268,387	230,785	231,079	231,079
522.46-00 Computer Replacement Chrg	34,362	0	0	0	0
Supplies and Services	1,326,950	947,803	935,480	1,018,731	1,018,731
523.43-00 Machinery/Equipment	13,960	0	0	0	0
Property	13,960	0	0	0	0
525.92-70 Interdept DSC-Fleet	2,257	1,310	0	0	0
Inderdepartmental	2,257	1,310	0	0	0

001-0901 Fire ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
627.65-00 Capital Imp. Projects	19,823	0	0	0	0
Capital Outlay	19,823	0	0	0	0
** Fire	9,454,227	8,036,347	8,245,868	8,295,479	8,374,861

Measure "C" Fire

FUND NO. 061

ACCOUNT NO. 0926

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	1,546,263 402,413 0 0 0	1,852,601 485,431 0 0 0	1,873,236 510,424 0 0	1,488,754 455,260 0 0	1,488,239 455,260 0 0 0
TOTAL	1,948,676	2,338,032	2,383,660	1,944,014	1,943,499

FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Special Fire Dept Serv PERS-EE Share 3% at 50 Other Revenues	171,674 43,202 1,733,800	19,809 53,863 2,264,360	20.000 50,490 2,313,170	20,000 56,582 1,866,917
TOTAL	1,948,676	2,338,032	2,383,660	1,943,499

PERSONNEL

Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Fire Division Chief Fire Captain Firefighter	1.00 3.00 12.00	3.00 9.00	3.00 9.00
TOTAL	16.00	12.00	12.00

061-0926	Measure "C" Fire			FINAL	CITY MGR.	COUNCIL
	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	BUDGET 2010-11	RECOM. 2011-12	APPROVAL 2011-12
521.01-00 521.04-01 521.04-03 521.10-01 521.10-05 521.10-06	Regular Salaries Regular Overtime OES Contingency Holiday Pay Retirement PERS Social Security-OASDI	859.474 54.765 55.340 41.388 247.820 60,588	1,050,864 94,621 15,249 51,736 305,775 73,887	1,064,517 117,422 20,000 55,630 293,350 76,726	794.720 96.459 20.000 39.367 249.403 59.802	794,720 96,459 20,000 39,367 249,403 59,802
521.10-07 521.10-08 521.10-12 521.10-14 521.10-18 521.10-19		14.951 2.246 1.754 18.168 0 871	17,815 2,283 5,946 17,284 0 3,641	$18.524 \\ 0 \\ 18.288 \\ 21.946 \\ 175 \\ 4.864$	14,108 23,400 22,778 15,912 0 0	14.108 23.400 22.263 15.912 0 0
521.10-20 521.10-31 521.10-32 521.10-33 521.10-35	Earned Benefit Education Incentitive Pay Cash Back-Biweekly Allow Core Allowance Post Employment Benefits	7,591 4,952 18 170,071 6,266	4.547 6.953 0 160,939 41.061	3.886 5.401 0 172.507 0	0 5.401 0 147.404 0	0 5,401 0 147,404 0
Personnel	Services	1,546,263	1,852,601	1,873,236	1,488,754	1,488,239
522.11-00 522.12-00 522.13-00 522.15-00 522.16-00 522.17-00	Utilities Telephone Postage Office Supplies Printing Professional Services	0 0 0 2,339	0 0 0 1,137	3.886 10.737 1.072 1.072 1.042 11.332	19.207 5.111 573 1.873 675 14,932	19,207 5,111 573 1,873 675 14,932
522.18-00 522.20-00 522.22-00 522.23-00 522.24-00 522.25-00	Travel and Meetings Training Expense Office Equipment O & M Vehicle Operations/Maint Memberships, Subscription Maintenance Matls & Svcs	0 0 7,195 0 0	0 0 3,754 0 0	978 10,551 683 4,822 2,442 4,057	9.753 11.468 533 7.191 322 8.610	9,753 11,468 533 7,191 322 8,610
522.26-00 522.27-00 522.28-00 522.29-00 522.30-01 522.32-00	Other Equipment O & M Small Tools Safety Supplies Other Materials Supplies Dept Share of Insurance Vehicle Replacement Fee	0 0 27,410 5,911	0 0 7.993 0 39.227 5,911	4,057 188 10,465 330 28,268 0	19,681 134 6,750 75 26,566 0	19,681 134 6,750 75 26,566 0
522.38-00	Support Services	45,174	74,894	67,718	54,413	54,413
Supplies a	nd Services	88,029	132,916	163,700	187,867	187,867
$\begin{array}{c} 524.91-01\\ 524.91-02\\ 524.91-09\\ 524.91-10\\ 524.91-16\\ 524.91-18\\ 524.91-18\\ \end{array}$	Adm Exp-City Manager Adm Exp-City Attorney Adm Exp-Finance Adm Exp-Purchasing Adm Exp-City Council Adm Exp-Fire Admin	16.066 6.623 37.424 5.906 5.169 243.196	16,648 2,788 42,555 6,575 7,367 276,582	16,542 1,487 49,669 7,290 8,227 263,509	10,242 24 38,430 4,430 4,980 209,287	10,242 24 38,430 4,430 4,980 209,287
Other		314,384	352,515	346,724	267,393	267,393
**	Measure "C" Fire	1,948,676	2,338,032	2,383,660	1,944,014	1,943,499

COMMUNITY FACILITIES DISTRICT FUND NOS. 150, 155, 156, 157, 158 & 164-194 ACCOUNT NOS. 0911, 1164, 1024, 1137, & 1166

PROGRAM

In January 2004, the City Council adopted Resolution No. 2004-3, establishing Community Facilities District (CFD) 2003-2 (Services) and authorized levy of a Special Tax.

Fund 150 is used to account for the cost of annexing developments into the CFD, and Fund 155 is used to account for the costs to administer the districts. Funding comes from developers upon request to annex.

Funds 156, 157, 158 and 164-194 are used to account for certain authorized public services, including fire and police protection, parks maintenance, and landscape, storm drain, and flood control, that are likely to benefit the property. Funding comes from the annual special tax apportioned among the lots or parcels within the district.

Staffing details directly associated with Funds 156, 157 and 158 are displayed with Fire, Police and Parks Maintenance--the primary funding sources for those departments.

CFD-Public Safety Fire

FUND NO. 156

ACCOUNT NO. 0911

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12	
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	261,941 171,086 0 0	188,555 52,380 0 0	293,145 89,241 0 0	185,191 110,338 0 0	175,925 119,604 0 0	
TOTAL	433,027	240,935	382,386	295,529	295,529	
****	*****	*****	****	*****	<pre><pre><pre><pre><pre><pre><pre><pre></pre></pre></pre></pre></pre></pre></pre></pre>	*****
FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12		
Response Staffing-SAFER Special Fire Dept Serv PERS-EE Share 3% at 50 CFD-Bellevue Ranch East CFD-Compass Pointe CFD-Sandcastle CFD-Bright Development CFD-Merced Renaissance CFD-Big Valley CFD-Dellevue Ranch West CFD-University Park CFD-Tuscany CFD-Provance CFD-Alfarata Ranch CFD-Franco CFD-Cottages CFD-Alfarata Ranch CFD-Forossing@River Oaks CFD-Mohammed Apts CFD-Mohammed Apts CFD-Monaga CFD-Miversity Park II CFD-Moraga CFD-Mission Ranch CFD-Omission Ranch CFD-Meadows CFD-Meadows #2-Area 28 CFD-Meadows #2-Area 28 CFD-Paseo-Area 29 Other Revenues	$\begin{array}{c} 49.102\\ 25.924\\ 6.766\\ 55.849\\ 45.914\\ 26.792\\ 11.306\\ 7.805\\ 712\\ 26.155\\ 15.437\\ 12.321\\ 26.994\\ 1.431\\ 17.602\\ 7.195\\ 1.070\\ 1.431\\ 1.754\\ 12.505\\ 6.440\\ 4.549\\ 595\\ 1.887\\ 1.675\\ 838\\ 714\\ 62.264\\ \end{array}$	7.900 0 5.594 53.894 37.224 22.696 10.638 6.281 715 24.407 11.897 10.759 25.154 1.557 14.937 6.124 1.074 1.437 1.762 12.560 6.301 4.569 597 1.895 1.562 1.322 718 32.639-	$\begin{array}{c} 1.600\\ 5.000\\ 7.895\\ 57.072\\ 36.007\\ 22.707\\ 10.923\\ 6.137\\ 613\\ 25.038\\ 11.781\\ 10.310\\ 25.774\\ 1.349\\ 14.360\\ 5.523\\ 1.104\\ 1.472\\ 1.813\\ 12.913\\ 6.132\\ 4.170\\ 612\\ 1.962\\ 1.594\\ 1.226\\ 736\\ 106.563\\ \end{array}$	$\begin{array}{c} 0\\ 0\\ 5.863\\ 58.831\\ 38.008\\ 23.206\\ 11.164\\ 6.522\\ 753\\ 25.589\\ 12.293\\ 11.290\\ 26.342\\ 1.505\\ 15.554\\ 5.770\\ 1.128\\ 1.379\\ 1.852\\ 13.191\\ 6.393\\ 4.512\\ 626\\ 1.505\\ 1.630\\ 1.253\\ 752\\ 18.618\\ \end{array}$		
TOTAL	433,027	240,935	382,386	295,529		

PERSONNEL

Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval	•
Fire Captain Firefighter	3.00	1.00	1.00	
TOTAL	3.00	1.00	1.00	

156-0911	CFD-Public Safety Fire	ACTUAL	ACTUAL	FINAL BUDGET	CITY MGR. RECOM.	COUNCIL
ACCT. NO.	ACCOUNT DESCRIPTION	2008-09	2009-10	2010-11	2011-12	2011-12
521.01-00 521.04-01 521.04-03 521.10-01 521.10-05 521.10-06	Regular Salaries Regular Overtime OES Contingency Holiday Pay Retirement PERS Social Security-OASDI	123,687 5,924 5,059 7,729 36,326 9,003	112,115 7,100 0 5,575 32,678 7,849	166.456 11.506 5.000 9.103 45.987 12.003	81.288 16.047 5.000 5.538 25.842 7.237	81,288 16,047 5,000 5,538 25,842 6,707
521.10-07 521.10-08 521.10-12 521.10-14 521.10-19 521.10-20	Social Security-Medicare State Unemployment Workers Compensation Clothing Allowance Acting Pay Earned Benefit	2.106 389 931 2.445 0 0	1,836 286 738 2,469 61 0	2,807 0 3,125 3,704 131 0	1.720 11.700 1.397 1.235 0 8.561	1.588 11.700 1.354 1.235 0 0
521.10-31 521.10-33 521.10-35	Education Incentitive Pay Core Allowance Post Employment Benefits	1,260 64,228 2,854	540 12,940 4,368	900 32,423 0	1,800 17,826 0	1,800 17,826 0
Personnel	Services	261,941	188,555	293,145	185,191	175,925
522.11-00 522.12-00 522.13-00 522.15-00 522.16-00 522.17-00	Utilities Telephone Postage Office Supplies Printing Professional Services	0 0 0 714	0 0 0 0 0 0	529 1,465 180 330 107 1,791	2.018 639 72 350 84 1.866	2,018 639 72 350 84 1,866
522.18-00 522.20-00 522.22-00 522.24-00 522.25-00 522.25-00 522.26-00	Travel and Meetings Training Expense Office Equipment O & M Memberships, Subscription Maintenance Matls & Svcs Other Equipment O & M	0 0 0 0 0	0 0 0 0 0 0	46 1,439 94 333 2,031 4,331	36 1,219 67 40 1,076 2,460	$36 \\ 1.219 \\ 67 \\ 40 \\ 1.076 \\ 2.460$
522.27-00 522.28-00 522.29-00 522.30-01 522.34-00 522.38-00	Small Tools Safety Supplies Other Materials Supplies Dept Share of Insurance Contingency Reserve Support Services	0 0 14.759 0 22.130	0 0 4.904 0 7.972	23 3.970 45 5,190 0 12,129	17 844 9 2.210 71,208 5,972	17 844 9 2,210 80,474 5,972
Supplies a	nd Services	37,603	12,876	34,033	90,187	99,453
524.91-18	Adm Exp-Fire Admin	130,952	36,878	52,702	17,441	17,441
Other		130,952	36,878	52,702	17,441	17,441
525.92-01	Interdept DSC-General Fnd	2,531	2,626	2,506	2,710	2,710
Inderdepar	tmental	2,531	2,626	2,506	2,710	2,710
**	CFD-Public Safety Fire	433,027	240,935	382,386	295,529	295,529

FUND NO. 449

ACCOUNT NO. 0901

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12	
Personnel Expenses Supplies and Services	0 0	0	0	 0 0	0	
Debt Service Acquisitions	0	0	0	0	0 0	
Capital Improvements	ů 0	0	950,105	950,021	950,021	
TOTAL	0		950,105	950,021	950,021	

FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Investment Earnings Trsf-Facilities Fire(056) Other Revenues	2 0 2-	2 0 2-	0 950,000 105	0 949,916 105
TOTAL	0	0	950,105	950,021

449-0901 Fire Station-CIP Fund ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
647.65-00 Capital Imp. Projects	0	0	950,105	950,021	950,021
Capital Outlay	0	0	950,105	950,021	950,021
** Fire Station-CIP Fund	0	0	950,105	950,021	950,021

FUND NOS. 001, 061, 156 & 449 ACCOUNT NOS. 0901-908, 0911, 0926

FIRE

- 04-03 Estimated overtime eligible for reimbursement from State Office of Emergency Services
- 13-00 Includes postage for fire prevention activities.
- 16-00 Printing of public education and informational brochures, training materials, inspection forms, incident cards, weed abatement material, administrative forms, and permit forms.
- 17-00 Class B driver's license physicals, film processing, administrative awards, materials for public education program, software maintenance contracts, cleaning of sleeping bags, map reproduction, fire alarm test, and medical / technical ongoing certifications.
- 18-00 California Fire Chiefs Annual Conference; California Chiefs Quarterly Meeting; Training Officers Meeting; Fresno Training Symposium; Central Valley Chiefs Meeting; Central and Northern Area Fire Equipment Research; County Chiefs Meeting; City and County Meetings; Public Education Workshop; National Fire Academy Training; State Fire Academy Training; Breathing Apparatus Certification; EMT Instructor Development; Oil and FAA Flammable Liquids; CSTI Haz Mat Recertification; Heavy Rescue/Rope Training, California Conference of Arson Investigators; Administrative Fire Services Section Workshop; San Joaquin Valley Employment Relations Consortium; Disease Prevention Class; FDIC West Instructor Conference; California Fire Chiefs Workshop; State Fire Training; and travel expenses associated with training in Line 20-00 below
- 20-00 National and State Fire Academy Certification courses; Advanced Officers training; Breathing Apparatus Technical School; Officer Development; Flammable Liquids Fire School; Nor-Cal Training Officers; CPR/EMT Instructors; Hazardous Material Instructor and Command Training; Heavy Rescue; Fire and Arson Investigation; California Conference of Arson Investigators; Fresno Training Symposium; Fire Rescue West; Seismic Education Training; Disease Prevention; Administrative Fire Services Workshop, FDIC West, Citywide management team building workshop; public education workshops; and tuition reimbursement.

FUND NOS. 001, 061 & 156 ACCOUNT NOS. 0901-908, 0911, 0926

FIRE (continued)

24-00 Memberships: International Association of Fire Chiefs; California Fire Chiefs Association; National Fire Protection Association; Central Valley Fire Chiefs Association; Society of Fire Service Instructors; Northern California Training Officers Association; Northern California Fire Prevention Officers; California Fire Chiefs Training Section; Fire Equipment Manufacturers Research; Conference of Arson Investigators; Fire Prevention Officers; Merced County Hispanic Network; FDSOA; California Disaster Committee; Administrative Fire Services Section

Subscriptions: Fire Engineering; American Fire Journal; Fire Chief; Hazardous Material Library Updates; Training Books; International Society of Fire Service Inst.; West Group; Fire Code Subscription Service; California Code of Regulations Updates; and Uniform Fire Code Inspection Guides

- 25-00 Materials and supplies for station cleaning and repair, i.e. disposable supplies, replacement items, air conditioning repair, pest control, roof maintenance, door maintenance.
- 26-00 Radio service maintenance agreements, hydro testing, defibrillator maintenance, breathing apparatus repair and maintenance, paint for hydrants, hose and nozzle repair kits, foam, emergency medical aid and rescue equipment, investigations kits, hazardous materials program supplies, maps, fire extinguishers, ladder testing, rescue equipment maintenance, AIM gas detectors and maintenance, fire prevention equipment (smoke, propane, maintenance of trailer, maintenance of robot), pump testing equipment, servicing of all fire extinguishers, permits for fuel, absorbent for leaks, chain saws and basic equipment supplies.
- 27-00 Hand tools with expected life of less than one year used at all stations
- 28-00 Fire fighter safety and mutual aid gear -- helmets, turnouts, protective hoods, medical gloves, leather gloves, safety glasses, PBI hoods, band aids, gauze, and boots
- 29-00 Badges and uniform accessories, rehabilitation supplies- food/drinks at prolonged emergency scenes

MERCED POLICE DEPARTMENT FUND NOS. 001, 013, 035, 050, 061, 157, & 451 ACCOUNT NOS. 1001-09, 1013-16, & 1023, 1024, 1025, 1026

DESCRIPTION

The Merced Police Department is composed of sworn and civilian employees that deliver a full range of law enforcement services to the community. The department is deployed into three divisions, Administration, Investigations and Operations. These divisions provide equal service to the three police areas, which are defined by geographical landmarks. Each area, North, Central and South, has distinct characteristics, which differentiate the way we police that particular area. In addition to the officers assigned to each area, the department maintains a Street Crime Unit and Gang Violence Suppression Unit, which act as resources to address acute or chronic problems specific to each area. The individual areas share many common traits and characteristics, which bind them with the other areas and standardize overall operations.

VISION

To be a trusted professional organization, renowned for exceptional, ethical, service committed to the communities within Merced.

MISSION

In order to accomplish our Vision, the Merced Police Department will:

- Provide professional services through honest, ethical, fair and consistent practices.
- Develop quality employees through appropriate education and training.
- Enhance the provision of life and property protection, utilizing advanced technology.
- Encourage and participate in open communications with the communities we serve.

SERVICES TO BE PROVIDED

Within budget constraints continue existing citywide crime reduction programs, which include prevention, enforcement and investigation.

CRIME REDUCTION

- Continue citywide traffic accident reduction programs, which include prevention and enforcement activities.
- Reduce the number of injury and fatal collisions in the city through increased patrol and enforcement in areas with a high number of collisions.
- Reduce Part I Crimes in targeted areas. The department will continue to use statistical information to identify target areas and establish Neighborhood Watch programs and crime prevention methods in those targeted areas using the media, print, radio and television.
- Maintain investigations of Hi- Tech Crimes including those crimes involving computerized evidence like cell phones, computers, cameras, etc. and continue to provide investigative services to the City of Merced and other local agencies.

CRIME PREVENTION

- Continue our existing Community Based Policing and Problem Solving techniques in the neighborhoods and with community groups.
- Continue to support existing Neighborhood Watch Programs in each policing district and implement Safe Streets where and when appropriate.
- Continue graffiti abatement working in close harmony with Environmental Compliance Resources (E.C.R.).
- Continue our Graffiti/Attendance program to enhance our relationship with the schools, Juvenile Probation and the District Attorney to reduce the incidence of graffiti and the prosecution of those guilty of applying graffiti.
- Continue to work, through community groups and the media, to keep citizens informed of Homeland Security issues.
- Onduct a Citizens Police Academy to educate the citizens about the nature of law enforcement work and their police department.
- Continue to participate in Merced Community Violence Intervention Prevention (COMVIP) Task Force by conducting gang education and awareness presentations at local schools and community locations and by partnering on grant applications to secure funding to provide programs which offer alternative activities for children and anti-gang education for families. Presentations will be reduced according to staffing limitations.

ENFORCEMENT

- ◊ The Gang Violence Suppression Unit will continue its efforts to reduce gang related crime through vigorous enforcement activities.
- Through Grant funding, we will conduct (6) AVOID the 11/DUI checkpoints and (30) additional DUI saturation patrols in a continued effort to impound vehicles being driven by DUI drivers and those with suspended or revoked drivers licenses.

SERVICES THAT DO <u>NOT</u> FIT INTO THE BUDGET

- North Area Sub-Station We will relocate personnel to Central Area Station therefore, calls for service to the North district may expect longer response times. This move will increase traffic through the Central Area Station and increase parking congestion around the building where parking options are already limited.
- School Resource Officers Assigned to School Sites With severe staffing reductions, middle school resource officers must be reassigned to patrol. Patrol officers will be responding to calls for service at middle school sites and not being on site will create longer response times.
- Traffic Division the Traffic Division will no longer focus solely on traffic violations, speed enforcement, accidents and DUI enforcement etc. In order to ensure an acceptable level of service to the community, the unit must be absorbed into patrol and will be required to perform more generalized public safety duties.
- Gang Awareness and Prevention presentations at city schools and community meetings will be reduced to what staffing levels allow.
- Community demonstrations of specialty units like Bomb, SWAT and K-9 will be reduced significantly in an effort to conserve supplies, ammunition and officer overtime costs.

2011-2012 BUDGET HIGHLIGHTS

Mandated budget cuts the last two fiscal years demanded cost reductions in every area possible. No acquisitions were authorized or requested and we reduced goods and services to the minimum levels necessary to function. Travel and training was reduced to only that which is P.O.S.T. mandated or necessary to retain certifications.

POLICE

In an effort to further reduce costs for the 2011-2012 fiscal year, we have examined the overall organizational structure both vertically and horizontally. We continue to assess the possibility of realignments, elimination of functions, the possibility of contracting out functions, changes in policies and standard operating procedures and changes in our business model to recover revenue and reduce costs.

With a mandated 15% budget reduction for fiscal year 2011-2012, and our operating costs already cut to true levels, we will be forced to reduce personnel significantly. It will be necessary to return Traffic Officers, School Resource and Gang Intervention Officers to Patrol Operations in order to meet the minimum staffing levels necessary to maintain an acceptable level of service to the community. Investigations, Animal Control, Records, Communications and Gang Violence Suppression divisions will all be tasked to maintain acceptable levels of service with the same or fewer personnel as the previous fiscal years.

We will continue to support programs like Neighborhood Watch and other community programs will be serviced to the maximum level possible with reduced staffing.

The department will continue to work diligently to maintain its current level of service with fewer personnel and on a budget of what we have determined to be our true operating costs. We will continue to restructure the department in an effort to maximize our efficiency using fewer employees and retention of our remaining personnel will continue to be a high priority.

FUND NO. 001

Police-Administration

ACCOUNT NO. 1001

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements * Undefined *	14,873,126 3,494,544 0 79,801 55,261 0	14.051.839 2.420.411 99.046 1.107.079 5.000	14.491.453 2.539.724 0 35.070 31.387 10.000	12.610.639 2.922.726 0 146.112 0 5.000	$13,601.930 \\ 3.042,722 \\ 0 \\ 146,112 \\ 0 \\ 5,000$
TOTAL	18,502,732	17,683,375	17.107.634	15,684,477	16,795,764

FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Animal License Bicycle License Other Federal Grants P.O.S.T. Reimbursement Traffic Safety Other State Grants BJA-Bulletproof Vest Grnt Cost Recovery Acc. and Police Reports Release Fees Class I Release Fees Class III PERS-EE Share 3% at 50 PERS-EE Share 2.5% @ 55 Criminal Fines Veh.Code Fines-Traf.Safty Investment Earnings Equipment Rental Unclassified School Police Officer Reimb Special DeptExpense Valley High School-PD Ofc Animal Control Services Contributions Sale of Equipment Adm Reimb-CFD Public Safy Adm Reimb-Measure C- PD Other Revenues	$\begin{array}{c} 22.973\\ 608\\ 112.464\\ 83.378\\ 123.715\\ 0\\ 13.554\\ 62.424\\ 3.506\\ 47.895\\ 65.442\\ 322.091\\ 53.370\\ 72.323\\ 500.971\\ 216.258\\ 1.050\\ 230\\ 7.669\\ 160.409\\ 270.118\\ 68.014\\ 7.366\\ 0\\ 8.763\\ 48.905\\ 244.526\\ 15.984.710\\ \end{array}$	$\begin{array}{c} 26.524\\ 236\\ 472.760\\ 20.596\\ 230.272\\ 262.759\\ 2.828\\ 81.405\\ 3.614\\ 49.452\\ 60.264\\ 300.643\\ 50.151\\ 154.396\\ 405.532\\ 146.975\\ 3.454\\ 180\\ 7.958\\ 224.133\\ 9.823\\ 81.054\\ 4.743\\ 810\\ 11.573\\ 50.501\\ 286.174\\ 14.734.565\\ \end{array}$	$\begin{array}{c} 24.650\\ 300\\ 602.009\\ 30.000\\ 149.498\\ 0\\ 7.698\\ 65.000\\ 3.500\\ 45.000\\ 276.500\\ 50.022\\ 60.000\\ 432.000\\ 130.000\\ 130.000\\ 0\\ 340\\ 0\\ 217.927\\ 0\\ 98.000\\ 10.000\\ 500\\ 8.750\\ 41.467\\ 234.978\\ 14.554.495\end{array}$	$\begin{array}{c} 24.220\\ 300\\ 711.763\\ 14.000\\ 91.459\\ 45.400\\ 5.370\\ 71.900\\ 3.500\\ 49.000\\ 63.000\\ 270.103\\ 50.248\\ 114.000\\ 325.000\\ 151.000\\ 0\\ 250\\ 0\\ 345.027\\ 30.668\\ 143.077\\ 6.000\\ 500\\ 8.500\\ 28.872\\ 156.392\\ 14.086.215\\ \end{array}$
TOTAL	18,502,732	17,683,375	17,107,634	16,795,764

PERSONNEL

Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Police Chief Police Commander	1.00 1.00	1.00	1.00

PERSONNEL

Number of Positions

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	Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
	Police Sergeant Police Lieutenant Police Officer/Sr/Trainee Parking Enforce. Officer I/II Secretary III - Police Police Records Spvr. Police Records Clerk I/II Crime Analyst Supvg. Police Dispatcher Lead Dispatcher Dispatcher I/II Community Service Officer Police Community Aide Animal Control Officer	$\begin{array}{c} 8.00\\ 3.00\\ 60.00\\ 2.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 3.00\\ 10.00\\ 4.00\\ 2.00\\ 1.00\\ 1.00\\ \end{array}$	$\begin{array}{c} 8.00\\ 3.00\\ 45.75\\ 2.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 2.00\\ 11.00\\ 3.00\\ 1.00\\ 1.00\\ 3.00\\ 1.00\\ 1.00\\ 3.00\\ 1.0$	$\begin{array}{c} 8.00\\ 3.00\\ 54.47\\ 2.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 1.00\\ 3.00\\ 1.00\\ 3.00\\ 1.00\\ \end{array}$
	TOTAL	109.00	88.75	97.47

001-1001 Pe	olice-Administration			FINAL	CITY MGR.	COUNCIL
ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	BUDGET 2010-11	RECOM. 2011-12	APPROVAL 2011-12
521.03-00 521.04-01 521.04-02 (Regular Salaries Extra Help Regular Overtime Overtime-Court Appearance Holiday Pay Unused Sick Leave	69.431	7.740.920 41.829 627.299 48.218 192.728 26.983	7,525,367 55,816 772,800 71,700 214,396 34,863	6.211.156 22.791 703.662 71.000 152.991 29.711	6,794,196 66,423 703,662 71,000 152,991 29,711
521.10-05 521.10-06 521 10-07	Investigative Service Pay Retirement PERS Social Security-OASDI Social Security-Medicare State Unemployment Workers Compensation	2,132,084 585,829 142,670	67,486 2,001,867 549,852 133,618 26,856 115,854	67,673 1,921,554 565,449 134,272 114,299 468,965	67,673 1,797,994 474,187 113,281 165,913 445,292	67,673 1,984,848 512,303 122,829 106,621 454,345
521.10-14 (521.10-17 5 521.10-18 M 521.10-20 E	WC ContinuingDeathBenefit Clothing Allowance Stand By Pay Management Physicals Earned Benefit Bilingual Pay Program	34,129 174,084 31,049 0 351,376 1,221	40,266 157,448 24,210 0 418,993 1,773	40,000 152,281 31,500 1,715 358,317 3,000	40,000 124,826 31,500 0 344,037 2,400	40,000 139,180 31,500 0 344,037 2,400
521.10-25 521.10-27 521.10-28 521.10-29	Field Trning Officer Pay SWAT/Bomb Unit Pay PTS Plan FICA Alternative Defensive Tactics Instruc Canine Handlers Crime Scene Resp Team Pay	26,949 18,349 630 6,355 17,854 6,287	22,358 16,857 543 5,397 21,595 7,659	18,979 17,355 726 6,524 22,862 6,751	18,979 9,834 296 4,696 5,670 3,926	18,979 12,867 863 4,696 11,482 6,689
521.10-32 (521.10-33 (Education Incentitive Pay Cash Back-Biweekly Allow Core Allowance Cash Back-Coverage Waiver Post Employment Benefits	31,266 4,379 1,815,739 5,021 64,342	40,364 2,358 1,407,689 343 310,476	45,599 26 1,529,626 0 309,038	40,200 0 1,382,041 0 346,583	45,000 0 1,531,052 0 346,583
Personnel Se	ervices	14,873,126	14,051,839	14,491,453	12,610,639	13,601,930
522.12-00 T 522.13-00 F 522.14-00 A 522.15-00 C	Utilities Telephone Postage Advertising Office Supplies Printing	115.369 99.684 11.794 0 43.663 12.658	109,705 114,354 10,790 140 31,942 9,018	$113,800 \\ 135,200 \\ 13,100 \\ 320 \\ 30,000 \\ 10,300$	95,937 117,974 13,100 320 30,000 10,300	95,937 117,974 13,100 320 30,000 10,300
522.18-00 T 522.20-00 T 522.21-00 R 522.22-00 C	Professional Services Travel and Meetings Training Expense Rents/Leases Office Equipment O & M Vehicle Operations/Maint	280,400 90,345 24,691 128,004 115,678 564,280	267,437 57,156 11,366 131,607 118,413 282,417	341,688 57.062 13.299 135,538 123,150 353,397	383,300 50,572 9,152 95,525 130,734 458,348	383.300 50.572 9.152 95.525 130.734 480.348
522.25-00 M 522.26-00 0 522.28-00 S 522.29-00 0	lemberships, Subscription laintenance Matls & Svcs Wther Equipment O & M safety Supplies Wther Materials Supplies lept Share of Insurance	10.487 10.228 31.829 2.290 223.956 322.506	6,986 7,444 39,911 1,718 133,841 325,409	11,200 11,800 44,333 4,800 197,888 246,262	45,589 8,250 37,942 4,800 351,691 417,232	45.589 9.250 37.942 4.800 371.691 417.232
522.38-00 S 522.45-00 F	ehicle Replacement Fee upport Services acilities Maint Charge omputer Replacement Chrg	566.892 514.504 161.771 163.515	0 604,058 156,699 0	0 528,119 168,468 0	0 475.263 186.697 0	76,996 475,263 186,697 0
Supplies and	Services	3,494,544	2.420.411	2,539,724	2,922,726	3,042,722

001-1001 ACCT. NO.	Police-Administration ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
523.43-00	Machinery/Equipment	79,801	99,046	35.070	146,112	146,112
Property		79,801	99.046	35,070	146.112	146,112
627.65-00	Capital Imp. Projects	55,261	1,107,079	31,387	0	0
Capital Ou	itlay	55,261	1.107.079	31,387	0	0
908.93-17	Trsf-Development Svc(017)	0	5,000	10,000	5,000	5,000
Other		0	5,000	10,000	5,000	5,000
**	Police-Administration	18,502,732	17,683,375	17,107,634	15,684,477	16,795,764

MEASURE "C" FUND-PUBLIC SAFETY, POLICE FUND NO. 061 ACCOUNT NO. 1026

PROGRAM

Measure C Fund accounts for one-half cent new transactions and use taxes effective April 1, 2006. The Measure was approved by area voters. Account Number 1026 is used for the Police Department related expenditures from the revenues.

Measure "C" - Police

FUND NO. 061

ACCOUNT NO. 1026

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12	
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	2,372,439 663,739 0 4,432 0	2,496,506 739,996 0 0 0	2,630,009 502,479 0 0 0	2,386,631 491,253 0 0 0	2,486,512 491,253 0 0 0	
TOTAL	3,040,610	3,236,502	3,132,488	2,877,884	2,977,765	

FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
PERS-EE Share 3% at 50 PERS-EE Share 2.5% @ 55 Other Revenues	58,401 2,014 2,980,195	69,853 2,153 3,164,496	66,436 2,228 3,063,824	65,334 2,281 2,910,150
TOTAL	3,040,610	3,236,502	3,132,488	2,977,765

PERSONNEL

Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Police Lieutenant Police Sergeant Police Officer/Sr/Trainee Police Records Clerk I/II	2.00 3.00 13.50 2.00	2.00 3.00 9.25 2.00	2.00 3.00 10.53 2.00
TOTAL	20.50	16.25	17.53

061-1026 Measure "C" - Police			FINAL	CITY MGR.	COUNCIL
ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	BUDGET 2010-11	RECOM. 2011-12	APPROVAL 2011-12
521.01-00 Regular Salaries 521.03-00 Extra Help	1,277,203 132,575	1,460,240 0	1,476,220 0	1.245.797 0	1,333,786 0
521.04-01 Regular Overtime 521.04-02 Overtime-Court Appearance	89,144 8,766	62,462 7,647	82,041 13,228	80.000 13,228	80,000 13,228
521.10-01 Holiday Pay 521.10-02 Unused Sick Leave	37,285	38,581 5,726	54,195 6,577	39,850 6,915	39,850 6,915
521.10-05 Retirement PERS 521.10-06 Social Security-OASDI 521.10-07 Social Security-Medicare 521.10-08 State Unemployment 521.10-12 Workers Compensation 521.10-14 Clothing Allowance	349,063 88,002 23,602 4,078 3,494 45,860	400,572 97,972 23,559 3,302 18,601 30,206	396,155 102,604 24,258 49,667 63,226 30,206	379.696 89.722 21.392 44.223 79.896 23.210	407,583 95,382 22,716 0 81,038 25,317
		234	1,000	1.000	1,000
521.10-18 Management Physicals 521.10-20 Earned Benefit	0 39,864	0 43,076	350 25,000	0 47,332	47,332
521.10-17 Stand By Pay 521.10-18 Management Physicals 521.10-20 Earned Benefit 521.10-21 Bilingual Pay Program 521.10-25 SWAT/Bomb Unit Pay 521.10-27 PTS Plan FICA Alternative	0 0 1,794	0 1,805 0	600 1,993 0	600 3,712 0	600 3.712 0
521.10-28 Defensive Tactics Instruc 521.10-29 Canine Handlers	0 2,700	0 900	0 0	1,882 8,870	1,882 8,870
521.10-30 Crime Scene Resp Team Pav	1.433	657 9.081		2,079 6,600	2,079 7,800
521.10-31 Education Incentitive Pay 521.10-32 Cash Back-Biweekly Allow 521.10-33 Core Allowance	392 254,832	350 234,423	0 270,144	0	0 278,636
521.10-35 Post Employment Benefits	9,415	57,112	25,345	28,786	28,786
Personnel Services	2,372,439	2,496,506	2,630,009	2,386,631	2,486,512
522.17-00 Professional Services 522.18-00 Travel and Meetings 522.20-00 Training Expense 522.23-00 Vehicle Operations/Maint 522.28-00 Safety Supplies	3,573 13,470	1,612 2,730	4,075 5,000	4,075	4,075
522.20-00 Training Expense 522.23-00 Vehicle Operations/Maint	7,709 56,551	0 29,505	0 4,057	4,075 0 0 125,359	0 0 125,359
522.28-00 Safety Supplies 522.29-00 Other Materials Supplies	$1.136 \\ 5.680$	418 5,191	1,000 4,056	1,000 3,000	1,000 3,000
	45 600	58,412	41,630	36,423	36,423
522.38-00 Support Services 522.45-00 Facilities Maint Charge	45,630 109,253 74,438 619	125,440 111,438	0 97,714	0 85,176	0 85,176
522.46-00 Computer Replacement Chrg	0	493 17,238	585 0	629 0	629 0
Supplies and Services	318,059	352,477	158,117	255,662	255,662
523.43-00 Machinery/Equipment	4,432	0	0	0	0
Property	4,432	0	0	0	0
524.91-01Adm Exp-City Manager524.91-02Adm Exp-City Attorney524.91-09Adm Exp-Finance524.91-10Adm Exp-Purchasing524.91-16Adm Exp-City Council524.91-17Adm Exp-Police Admin	22,829 9,411 53,177 8,392 7,345 244,526	22.220 3.721 56.796 8.776 9.832 286.174	21,744 1,955 65,288 9,582 10,815 234,978	$13,960 \\ 32 \\ 52,381 \\ 6,038 \\ 6,788 \\ 156,392$	13,960 32 52,381 6,038 6,788 156,392
Other					
	345,680	387,519	344,362	235,591	235,591

COMMUNITY FACILITIES DISTRICT FUND NOS. 150, 155, 156, 157, 158 & 164-194 ACCOUNT NOS. 0911, 1164, 1024, 1137, & 1166

PROGRAM

In January 2004, the City Council adopted Resolution No. 2004-3, establishing Community Facilities District (CFD) 2003-2 (Services) and authorized levy of a Special Tax.

Fund 150 is used to account for the cost of annexing developments into the CFD, and Fund 155 is used to account for the costs to administer the districts. Funding comes from developers upon request to annex.

Funds 156, 157, 158 and 164-194 are used to account for certain authorized public services, including fire and police protection, parks maintenance, and landscape, storm drain, and flood control, that are likely to benefit the property. Funding comes from the annual special tax apportioned among the lots or parcels within the district.

Staffing details directly associated with Funds 156, 157 and 158 are displayed with Fire, Police and Parks Maintenance--the primary funding sources for those departments.

CFD-Public Safety-Police

FUND NO. 157

ACCOUNT NO. 1024

X P E N S E S	Actua 2008-0		:tual 19-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12	
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	420.7 130.0 1.1	66 11 0	2,815 7,575 0 0 0	562,800 114,451 0 0 0	466,686 165,901 0 0	454.854 166,033 0 0 0	
TOTAL				677,251	632,587	620,887	
			xxxxxxxxx				
INANCING SOURCES	Actua	1 Ac	tual 9-10	Final Budget 2010-11	Estimated 2011-12		
PERS-EE Share 3% at 50 CFD-Bellevue Ranch East CFD-Compass Pointe CFD-Sandcastle CFD-Bright Development CFD-Merced Renaissance CFD-Big Valley CFD-Bellevue Ranch West CFD-University Park CFD-Tuscany CFD-Froxance CFD-Alfarata Ranch CFD-Foranco CFD-Cottages CFD-Hartley Crossing CFD-Cottages CFD-Hartley Crossing CFD-Cottages CFD-Hartley Crossing CFD-Cossing@River Oaks CFD-Mohammed Apts CFD-University Park II CFD-Moraga CFD-Mission Ranch CFD-Cypress Terrace East CFD-Meadows CFD-Meadows CFD-Meadows #2-Area 28 CFD-Paseo-Area 29 Other Revenues	$\begin{array}{c} 11.0\\ 113.4\\ 87.4\\ 60.1\\ 22.9\\ 15.8\\ 1.4\\ 53.1\\ 31.3\\ 25.0\\ 54.8\\ 2.9\\ 35.7\\ 14.6\\ 2.1\\ 2.9\\ 3.5\\ 25.4\\ 13.0\\ 9.2\\ 1.2\\ 3.8\\ 3.4\\ 1.7\\ 1.4\\ 46.1\\ \end{array}$	$\begin{array}{cccccccc} 42 & 10\\ 81 & 7\\ 999 & 4\\ 65 & 2\\ 53 & 1\\ 47 & 26 & 4\\ 56 & 2\\ 26 & 2\\ 31 & 5\\ 26 & 2\\ 31 & 5\\ 172 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 15 & 1\\ 72 & 3\\ 10 & 3\\ $	1,446 9,470 5,610 6,100 1,609 2,757 1,453 9,576 4,166 1,854 1,092 3,163 0,340 2,439 2,182 2,198 3,579 5,512 2,798 9,281 1,214 3,849 3,173 2,685 1,458 9,336-	$\begin{array}{c} 16.111\\ 115.873\\ 73.106\\ 46.101\\ 22.178\\ 12.459\\ 1.246\\ 50.834\\ 23.923\\ 20.930\\ 52.330\\ 2.741\\ 29.156\\ 11.214\\ 2.988\\ 3.681\\ 26.217\\ 12.450\\ 8.466\\ 1.245\\ 3.984\\ 3.237\\ 2.490\\ 1.494\\ 130.556\end{array}$	$\begin{array}{c} 14.962\\ 119.444\\ 77.169\\ 47.116\\ 22.666\\ 13.243\\ 1.528\\ 51.954\\ 24.958\\ 22.922\\ 53.482\\ 3.056\\ 31.579\\ 11.715\\ 2.291\\ 2.800\\ 3.762\\ 26.781\\ 12.979\\ 9.162\\ 1.273\\ 3.054\\ 3.308\\ 2.545\\ 1.527\\ 55.611 \end{array}$		
TOTAL	551,9	32 53	0,390	677,251	620,887		
XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX		XXXXXXXXXX r of Posit		<pre><pre><pre><pre><pre><pre><pre><pre></pre></pre></pre></pre></pre></pre></pre></pre>	*****	XXXXXXXXXXXXXXXXX	******
Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval				
Police Lieutenant Police Officer/Sr/Trainee	1.00 3.50	1.00 2.00	1.00 2.00	-			
TOTAL	4.50	3.00	3.00	-			

157-1024 CFD-Public Safety-Police	ACTUAL	ACTUAL	FINAL BUDGET	CITY MGR. RECOM.	COUNCIL APPROVAL
ACCT. NO. ACCOUNT DESCRIPTION	2008-09	2009-10	2010-11	2011-12	2011-12
521.01-00 Regular Salaries 521.04-01 Regular Overtime 521.04-02 Overtime-Court Appearance 521.10-01 Holiday Pay 521.10-05 Retirement PERS 521.10-06 Social Security-OASDI	229.281 12.104 2.446 4.623 63.432 15.943	248.990 4.804 686 5.125 69.941 15.149	339.687 10.000 2.500 5.760 93.655 22.525	263.481 7.500 1.500 9.988 81.028 17.565	263,481 7,500 1,500 9,988 81,028 17,565
521.10-07 Social Security-Medicare 521.10-08 State Unemployment 521.10-12 Workers Compensation 521.10-14 Clothing Allowance 521.10-17 Stand By Pay 521.10-18 Management Physicals	3,844 540 406 8,495 714 0	3,724 464 995 5,761 37- 0	5.403 0 4.977 7.407 0 175	4.256 17.550 10.593 4.938 0 0	4.256 5.850 10.461 4.938 0 0
521.10-20 Earned Benefit 521.10-25 SWAT/Bomb Unit Pay 521.10-28 Defensive Tactics Instruc 521.10-29 Canine Handlers 521.10-30 Crime Scene Resp Team Pay 521.10-31 Education Incentitive Pay	9,355 0 0 900 900	7,212 1,043 1,033 0 939 2,411	9.137 0 0 963 1.200	3.500 530 0 3.054 0 0	3.500 530 0 3.054 0 0
521.10-32 Cash Back-Biweekly Allow 521.10-33 Core Allowance 521.10-35 Post Employment Benefits	765 65,710 2,200	210 35,156 9,209	0 59,411 0	0 41,203 0	41,203 0
Personnel Services	420,758	412,815	562,800	466,686	454,854
522.17-00 Professional Services 522.18-00 Travel and Meetings 522.20-00 Training Expense 522.23-00 Vehicle Operations/Maint 522.28-00 Safety Supplies 522.29-00 Other Materials Supplies	1.450 3.320 1.324 6.101 493 677	0 0 3.183 435 291	0 0 21,865 450 3,000	0 0 55,443 0 750	0 0 55,443 0 750
522.30-01 Dept Share of Insurance 522.32-00 Vehicle Replacement Fee 522.34-00 Contingency Reserve 522.38-00 Support Services 522.45-00 Facilities Maint Charge 522.46-00 Computer Replacement Chrg	10,459 37,513 0 16,985 308 0	9.087 32,800 0 17,629 245 778	8,677 17,405 0 18,082 292 707	6,757 0 54,223 16,833 313 0	6.757 0 54.355 16.833 313 0
Supplies and Services	78,630	64,448	70,478	134,319	134,451
523.43-00 Machinery/Equipment	1,108	0	0	0	0
Property	1,108	0	0	0	0
524.91-17 Adm Exp-Police Admin	48,905	50,501	41,467	28,872	28,872
Other	48,905	50,501	41,467	28,872	28,872
525.92-01 Interdept DSC-General Fnd	2,531	2,626	2,506	2,710	2,710
Inderdepartmental	2,531	2,626	2,506	2,710	2,710
** CFD-Public Safety-Police	551,932	530,390	677,251	632,587	620,887

FUND NOS. 001, 013, 035, 050, 061, & 157 ACCOUNT NOS. 1001-1009, 1013-1014, 1016, 1024, 1025, 1026-1048

POLICE - OPERATIONS

- 12-00 Includes telephone lines, long distance service, cellular phones, line for satellite antenna, paging services, Internet access, AT&T Language Line, and computer data circuits.
- 13-00 Includes shipping evidence to laboratory, and shipping equipment to be repaired.
- 14-00 Advertising of legal notices and disposal of property and evidence.
- 17-00 Pre-employment polygraph and psychological examinations; Merced County psychological services for department members; lab work and testimony of expert witnesses, including processing of film, drug screens, and any special processing of evidence; hospital and medical expenses for any medical treatment prisoners or investigations may require; finger printing; transportation of prisoners arrested on warrants originating from Merced Police Department; fingerprint processing services provided by State of California; veterinary services to be provided to animals that are sick or injured as required by state statute and for Police K-9's and horses; alarm monitoring; technical support for computer software; credit checks; towing of vehicles for department investigations; film processing; animal control services, veterinarian services, licensing supplies, and pound fees; and department's share of citywide radio study.
- 18-00 Transportation, meals, and lodging associated with participation in California Chiefs of Police Association, California Conference of Arson Investigators, California Homicide Investigators Conference, California Narcotics Officers Conference, California Peace Officers Legal Update Conference, California Sexual Assault Investigators, California Traffic Safety Conference, California Warrant Officers Association, Legal Advice Association, National Emergency Number Association, Police Computer Software Users Conference, Prison Gang Task Force, State Records Supervisor Conference, and W.I.S.I.N. Conference, as well as with training activities described in Line 20-00 below.

FUND NOS. 001, 013, 035, 050, 061, & 157 ACCOUNT NOS. 1001-1009, 1013-1014, 1016, 1024, 1025, 1026-1048

POLICE – OPERATIONS (continued)

- 20-00 Registration, fees, and materials associated with instructional activities, including Advanced Officers Training, Team Building Workshop, Management and Supervisory Courses, CPOA Public Records Update, Instructors' Training for Defensive Tactics, Batons and Firearms, Bomb Seminar, Field Officer Training, Crime Prevention Seminar, Training Managers Seminar, Special Weapons and Tactics, Hostage Negotiations, Incident Command, Street Gangs, Polygraph, Canine Officers, Property/Evidence, Interview/Interrogation, Crime Analysis, Search Warrants, Explosive Breachers, Records Management, Communications Training Officer, Civilian Supervision, Complaint Dispatch, Computerized CLETS, and investigation of homicides, sexual assault, traffic collisions, arson, crime scene, officer-involved shooting, narcotics, as well as registration costs for regular and annual meetings detailed in Line 18-00 above.
- 21-00 Rental of postage meter, identi-kit for investigative composites, indoor range, pagers, and North station.
- 22-00 Maintenance for typewriters, transcribers, copiers, communications recording machine, teletype machines, state computer terminal, postage scale and meter, scanner, and New World Systems software for AS/400 computer.

24-00 Subscriptions:

West's Annotated California Codes Updates; CPOA Training Bulletin; Law Enforcement Legal Update Manual; Legislative Digest CPOA; Abridged Penal Codes; West's California Penal Codes; Polk Directories; Police Support Program Service; Journal of California Law Enforcement; Police Leadership Report; California Specific Laws; The Forensic Drug Advisor; PDR and PDR for Non-Prescription Drugs; Police Civil Liability Update; Police Misconduct Law and Litigation; Law Enforcement Legal Defense Manual; Achievement Theme Poster Service; Law Enforcement Legal Reporter; Merced County Times; Merced Sun-Star; penal and vehicle code books for offices; West's Annotated California Penal Codes/Updates; and Police Support Poster Program; books, tapes, and articles for library.

FUND NOS. 001, 013, 035, 050, 061, & 157 ACCOUNT NOS. 1001-1009, 1013-1014, 1016, 1024, 1025, 1026-1048

POLICE – OPERATIONS (continued)

Memberships:

Calif. Police Chiefs Association; International Police Chiefs Association; American Polygraph Association; Calif. Association of Polygraph Examiners; Calif. Law Enforcement Association of Records Supervisors; Calif. Law Enforcement Warrant Officers Association; Western States Canine Assoc.; Calif. Assoc. of Public Information Officers; Calif. Crime Prevention Officers Assoc.; Interagency Council; National Town Watch Assoc.; National Notary Assoc.; Computerized CLETS User Group; and California and National Emergency Number Associations

- 25-00 Maintenance for police facilities and firing range, including air conditioning/ heating system, elevator, fuel tank permit, electrical and plumbing repairs, key and lock repairs, glass replacement, and roof maintenance
- 26-00 Service contract with Mobile Communications for maintenance and repair of radio and base station complex as well as replacement and installation of parts for radios, burglar alarms, batteries for portable radios, AS/400 computer hardware modification, radar repair and calibration, and 24-hour dictaphone tapes
- 27-00 Tools used in investigations such as rakes, shovels, handsaws, and brooms
- 29-00 Neighborhood Watch signs, calendars, and other public information materials; general maintenance items, equipment, and food for police dogs and horses; ammunition, targets and cleaning supplies for weapons; replacement and original issue uniform items; lettering for vehicles; replacement tear gas, pepper spray, mace, etc.; purchase of narcotics and contraband and payments to informants; supplies and tools to include fingerprint supplies and casting materials; film for investigations; bicycle licenses; department inspection expenses; basic academy uniform supplies; summer youth program; safety patrol events; and monthly media presentations