CITY OF MERCED 2021-2022 CITY COUNCIL APPROVED BUDGET

TAB 6

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MISSION

The Mayor and Council Members will continue to work collaboratively as a team to represent all Merced residents, and their respective Districts, in order to create an atmosphere which:

- Encourages and fosters public input and involvement in the decision making process;
- Embraces diversity in the community;
- Set State State
- Displays respect and concern on all issues;
- Demonstrates leadership by its actions;
- Pledges support or disagreement without being disagreeable in their best effort to keep Merced a city where good things happen;
- Ensures that all persons appearing before the City Council are treated fairly and equally;
- Complies with both the letter and spirit of the laws and policies affecting the operations of government;
- Are independent, impartial, and fair in their judgment and actions;
- Uses their public office for the public good, not for personal gain;
- Conducts public deliberations and processes openly, unless required by law to be confidential, in an atmosphere of respect and civility.

GUIDING PRINCIPLES

In addition to the adopted Mission, the City Council also adopted Guiding Principles for the Fiscal Year 2021-22:

 Building community is essential in supporting the health and wellness of residents within the City of Merced – an effort that the City Council is committed to across all service areas.

- In every way possible, the City of Merced strives to provide equal access to all its residents and supports services and programs that promote inclusivity.
- Serving the residents of the City of Merced is paramount, with a goal of providing excellent customer service across all functions.
- Maintaining City property enhances the quality of life for all residents, the City will elevate the standard of maintenance across all public resources.

2021-2022 BUDGET HIGHLIGHTS

Approved budget highlights include video production services for various campaigns and events, MCAG annual membership dues, fees for LAFCO review of annexations, League of California Cities annual membership dues, advertisement of Town Hall meetings, travel and training allocations for the Mayor and each Council Member.

City Council

FUND NO. 001

ACCOUNT NO. 0101

Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Dept.Head Request 2021-22	City Mgr. Recom. 2021-22	Council Approval 2021-22
29,746 191,938 0 0 0	38.398 168.331 0 0 0	41,652 220,605 0 0	79.491 236.650 0 0	80.455 235.802 0 0	80,455 275,802 0 0
221,684	206,729	262,257	316.141	316,257	356,257
(XXXXXXXXXXXXXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	*****		*****	XXXXXXXXXXXXXXXXX
Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22		
$\begin{array}{c} 2.300\\ 0\\ 1.535\\ 53\\ 71\\ 17.753\\ 4.137\\ 7.442\\ 3.967\\ 9\\ 399\\ 19\\ 6\\ 8\\ 62\\ 74\\ 41.090\\ 31.909\\ 29.260\\ 2.180\\ 0\\ 78\\ 42\\ 1.964\\ 1.388\\ 296\\ 8.435\\ 6.641\\ 4.014\\ 4.673\\ 4.595\\ 7.450\\ 1.718\\ 38.476\end{array}$	$\begin{array}{c} 285\\ 8.500\\ 1.553\\ 44\\ 69\\ 21.857\\ 4.266\\ 8.225\\ 4.676\\ 22\\ 33\\ 15\\ 0\\ 8\\ 59\\ 72\\ 45.644\\ 26.517\\ 30.014\\ 2.426\\ 88\\ 62\\ 46\\ 1.944\\ 1.465\\ 286\\ 8.382\\ 6.578\\ 4.554\\ 4.508\\ 4.923\\ 7.427\\ 1.173\\ 11.008\\ \end{array}$	$\begin{array}{c} 0\\ 5.000\\ 1.687\\ 46\\ 67\\ 20.034\\ 4.385\\ 8.696\\ 4.787\\ 27\\ 44\\ 17\\ 0\\ 10\\ 69\\ 87\\ 41.609\\ 31.293\\ 29.318\\ 2.339\\ 262\\ 68\\ 55\\ 2.250\\ 1.592\\ 273\\ 8.286\\ 7.229\\ 4.238\\ 5.476\\ 4.894\\ 7.661\\ 1.310\\ 69.148\\ \end{array}$	$\begin{array}{c} 0\\ 0\\ 1.586\\ 13\\ 71\\ 25.166\\ 4.450\\ 10.196\\ 5.867\\ 5.867\\ 30\\ 51\\ 19\\ 0\\ 11\\ 79\\ 101\\ 50.596\\ 36.537\\ 38.653\\ 3.249\\ 295\\ 84\\ 64\\ 2.683\\ 1.970\\ 358\\ 10.197\\ 8.442\\ 5.168\\ 7.109\\ 5.890\\ 9.086\\ 1.409\\ 126.827\\ \end{array}$		
221 604	206 720	262 257	050 057		
	2018-19 29,746 191,938 0 0 221,684 (XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

ACCOUNT NO. 0101

City Council

ERSONNEL		Number of	Position	IS
Classification	Funded In Budget 2020-21		Recom.	Council
Mayor and Council Executive Assistant	7.00 .40	7.00	7.00	7.00
TOTAL	7.40	7.40	7.40	7.40

BUDGET DETAIL EXPENSES

	City Council ACCOUNT DESCRIPTION	ACTUAL 2018-19	ACTUAL 2019-20	FINAL BUDGET 2020-21	DEPT. HEAD REQUEST 2021-22	CITY MGR. RECOM. 2021-22	COUNCIL APPROVAL 2021-22
511.01-00	Regular Salaries	16.936	23.271	24.786	59.061	59,789	59.789
511.04-01	Regular Overtime	0	0	108	0	0	0
511.10-05	Retirement PERS Classic	1.228	1.832	2.093	2.147	2,212	2.212
511.10-06	Social Security-OASDI	1.015	1.394	1.490	3.584	3,629	3.629
511.10-07	Social Security-Medicare	237	326	348	839	849	849
511.10-12	Workers Compensation	37	46	47	40	40	40
511.10-20	Earned Benefit	482	0	0	0	302	302
511.10-21	Bilingual Pay Program	65	241	240	240	240	240
511.10-33	Core Allowance	6,706	8,373	8.768	9.246	9.246	9.246
511.10-73	Retirement UAL Misc	3,040	2,915	3.772	4.334	4.148	4.148
Personnel	Services	29.746	38,398	41,652	79.491	80,455	80,455
512.11-00	Utilities	0	0	0	2.000	0	0
512.12-00	Telephone	6,695	4,611	5.753	4.756	4,756	4.756
512.13-00	Postage	2	137	250	250	250	250
512.14-00	Advertising	2,875	1,100	1.550	6.769	6,769	6.769
512.15-00	Office Supplies	201	452	750	750	750	750
512.16-00	Printing	922	1,062	2.000	8.900	8,900	8.900
512.17-00		72,928	46.614	80.287	74.087	74.787	114.787
512.18-00		12,913	9.111	19.080	23.850	23.850	23.850
512.20-00		2,410	1.975	5.600	7.000	7.000	7.000
512.24-00		66,740	71.487	74.118	70.961	70.961	70.961
512.29-00		1,599	2.639	2.500	4.831	4.831	4.831
512.30-01		775	725	1.189	1.559	1.559	1.559
512.38-00	Support Services	15,680	19.967	18.155	20.326	20,697	20.697
512.45-00	Facilities Maint Charge	8,198	8,451	9.373	10.611	10,692	10.692
Supplies a	nd Services	191,938	168.331	220,605	236,650	235,802	275,802
**	City Council	221,684	206,729	262,257	316,141	316,257	356,257

FUND NO. 001 ACCOUNT NO. 0101

CITY COUNCIL

- 13-00 Postage for legislative letters and general Council correspondence
- 16-00 Business cards and other printing expenses as needed
- 17-00 LAFCO services and translation services for PD and Council
- 18-00 League of California Cities (LCC) Annual Conference; LCC Executive Forum, LCC Policy Committees, City-County Relations, Commissioners reception, One Voice, and LCC Central Valley Division
- 20-00 LCC Annual Conference and Executive Forum
- 24-00 League of California Cities, MCAG One Voice, Greater and Hispanic Chambers of Commerce, and US Conference of Mayors
- 29-00 Nameplates, badges, gavel plaques, cards and flowers

FUND NO. 001

Youth Council

ACCOUNT NO. 0103

EXPENSES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Dept.Head Request 2021-22	City Mgr. Recom. 2021-22	Council Approval 2021-22	
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	0 10,491 0 0 0	0 7.143 0 0 0	0 11,756 0 0 0	0 11,982 0 0 0	0 11.982 0 0 0	0 12.127 0 0 0	
TOTAL	10.491	7,143	11,756	11,982	11,982	12,127	
*****	*****	*****	*****		*****		XXXXXXXX
FINANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22			
Other Revenues	10,491	7,143	11.756	12,127			
TOTAL	10,491	7,143	11,756	12,127			

BUDGET DETAIL EXPENSES

	outh Council ACCOUNT DESCRIPTION	ACTUAL 2018-19	ACTUAL 2019-20	FINAL BUDGET 2020-21	DEPT. HEAD REQUEST 2021-22	CITY MGR. RECOM. 2021-22	COUNCIL APPROVAL 2021-22
512.17-00 P 512.18-00 T 512.21-00 R	Office Supplies Professional Services Fravel and Meetings Rents/Leases Other Materials Supplies	467 1,420 3,024 0 5,580	170 271 1.384 0 5,318	355 2,228 5,842 400 2,931	355 2,272 5,958 400 2,997	355 2.272 5.958 400 2.997	355 2,272 5,958 400 3,142
Supplies and	d Services	10.491	7,143	11.756	11.982	11,982	12,127
** Y	Youth Council	10,491	7,143	11,756	11,982	11,982	12,127

DESCRIPTION

The City Manager serves as the Chief Administrative Officer of the City of Merced. The City Manager's Office is responsible for coordinating and allocating public resources through all City departments, carrying out programs, implementing policies established by the City Council, and ensuring that City Council's goals and priorities are met. The City Manager also serves as the Executive Director of the Public Finance & Economic Development Authority and Parking Authority thereby overseeing the goals and projects of these two entities.

MISSION

The City Manager ensures that the organizational values of the City are the foundation in which City business is conducted and how the budget is formulated. These values include an outlook directed to the future; an entrepreneurial, competitive approach to city services; recognition of the value of public investment and the importance of maintaining City assets; decision-making at the most appropriate level; and a system of accountability and efficiency through service delivery.

GOALS

- Serve the citizens of Merced by delivering core services, which exceeds expectations in efficiency, quality, and safety.
- Assist the City Council in their role as policymakers by providing clear, concise, accurate, and unbiased professional staff work.
- Lead the organization by establishing goals, objectives, and measurable standards for performance, and compensate employees accordingly.

OBJECTIVES

PERFORMANCE MEASUREMENTS/INDICATORS

1. Continue to provide leadership to City staff.

Encourage departments to effectively utilize public resources of the organization to meet Council's goals and priorities.

CITY MANAGER

 Develop and maintain positive labor relations, including the implementation of retention, recruitment, and succession plans to provide future opportunities for the City's labor force.

Provide ongoing training opportunities and seek out additional online training options for staff to ensure the growth of employee skills to meet the future demands for quality City services. Work in partnership with Human Resources and other departments to develop a positive working relationship with all bargaining units, and negotiations for new compensation plans.

 Continue in a leadership role with the Merced County Association of Governments' Technical Review Board and serve as a delegate in the One Voice Program.

Continue to provide leadership to address regional issues related to transportation, transit, and solid waste planning. Serve as a delegate in the One Voice Program to develop a shared platform of projects and issues of regional significance, and advocate for legislation or policy changes that will benefit the region.

 Continue public information and legislative advocacy functions as part of the City Manager's Office

Ongoing program of public information activities/releases regarding City activities and issues; includes developing newsletters for dissemination and continued public outreach. Develop a legislative platform to advocate for resources to support City functions and operations.

5. Contribute to Government operational and infrastructure investments.

Provide leadership and coordination in the development of the Enterprise Resource System project and the development of the reinstatement of a vehicle and computer replacement program.

6. Public Safety

- Measure C Renewal hire a consultant to target a November 2022 ballot initiative
- Develop a Reserve Force to provide enhanced services – resources included in the FY 2021/22 Budget (July 2021)
- c. Enhance Community Engagement Policy Advisory Committee continued efforts (ongoing)
- d. Community Violence Prevention evaluate programs in partnership with Parks & Recreation (ongoing)
- e. Facility Planning
 - i. Police Station Fall 2021
 - Fire Station Will need to hire a consultant to design – begin Fall 2021
- 7. Economic Development & Downtown
- a. Downtown
 - Adoption of a Downtown Property Based Improvement District – June 2022
 - ii. City Investment timing dependent on funding
 - 1. Bob Hart Square Extension (one-time funding)
 - 2. Entry Ways Improvement (one-time funding)
 - 3. Traffic Flow Pilot & Study (one-time funding)
- b. Economic Development (ongoing)
 - i. Business Friendly Culture accommodating to new business development
 - ii. Community Engagement inform community on process and new businesses
 - iii. Industrial/Tech Park focused efforts on good-paying job creation

CITY MANAGER

Economic Development & Downtown

(continued from previous page)

8. Parks & Recreation

9. Housing & Homelessness

- iv. Workforce Development work with local partners to ensure local work force is trained and available for new jobs
- v. Tourism marketing that focuses on the benefit staying in and traveling to Yosemite through Merced (TBID or marketing funding)
- a. Recreation (timing dependent on COVID Restrictions)
 - i. Youth Investment lead by youth input (funding)
 - ii. Improved Community Facility Coordination (non-city facilities)
 - iii. RFQ for Services Spring 2021
 - iv. Enhanced Community Partnerships
- b. Parks (timing dependent on funding)
 - i. Applegate Zoo Maintenance (onetime funding)
 - ii. Regional Playground Upgrades (one-time funding)
 - iii. Park Restroom Upgrades 7 need funding (one-time funding)
 - iv. Continued Enhanced Maintenance
 - v. Evaluate Pool Restoration Costs
- a. Continued Focus on Affordable Housing Projection
 - i. Establish Qualified List of Public/Non-Profit Developers
 - ii. Policy Direction on the following:1. Inclusionary Zoning April
 - 2021
 Development Fee Summer 2021
 - 3. Alternative Housing Programs (*i.e. tiny* & prefab homes) – April 2021
 - iii. Encampment Support April 2021
 - Interim Services Behavior Health, Youth Services, Refuse, Health
 - 2. Location Direction

CITY MANAGER

- 10. Public Works & City Beautification
- a. Streets (Measure V, SB1, Measure C)
 - i. Repaving
 - ii. Sidewalks
 - iii. Quiet Zones
 - iv. Streetlights
- b. Sustainability
 - i. Drought-Tolerant Incentives/Policy – April 2021
 - Citywide WiFi or Broadband feasibility study to begin Fall 2021
- c. Beautification
 - i. Tree Trimming one-time funding for enhancement
 - ii. Bear Creek Clearance timing dependent on permit approval
 - iii. Litter Abatement coordination with Community Service Program
- d. Public Art
 - i. CalTrans Murals dialog in progress
 - ii. District Formation Summer 2021
 - iii. Grant for Projects on-going

2021-2022 BUDGET HIGHLIGHTS

The City Council's goals and priorities are the foundation for the direction of the City Manager's Office for fiscal year 2021-2022. The Executive Assistant's salary is split 60% in the City Manager's budget and 40% in the City Council's budget. The Deputy City Manager and Executive Assistant will provide direct support to the City Manager to further the City Council's goals and objectives, and are involved in the management of City operations, City Council priority projects, legislative advocacy and grant coordination, and responding to citizen inquiries.

ACCOUNT NO. 0201

EXPENSES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Dept.Head Request 2021-22	City Mgr. Recom. 2021-22	Council Approval 2021-22
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	787.403 185.248 0 3.186 1,242	835,223 193,299 0 0 852	857.911 272.954 0 2.148	820.754 295.518 0 2.148	811,249 318,694 0 2,148	811.249 318.694 0 2.148
TOTAL	977.079	1,029,374	1,133.013	1.118.420	1,132,091	1.132.091

FINANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22
Adm Reimb-Water System Adm Reimb-Refuse System Adm Reimb-Airport Adm Reimb-Measure C P.W. Adm Reimb-Moraga DevlpCFD Adm Reimb-Workers Comp Adm Reimb-Unemploymnt Ins Adm Reimb-Liability Ins Adm Reimb-Emp Benefit Adm Reimb-Fleet Managemnt Adm Reimb-Pacil Maint Adm Reimb-Packing Admin Adm Reimb-Parking Auth Other Revenues	$\begin{array}{c} 15\\ 0\\ 0\\ 3.000\\ 0\\ 6.361\\ 221\\ 294\\ 73.560\\ 8.391\\ 30.835\\ 16.437\\ 16.0\\ 37\\ 160\\ 79\\ 26\\ 35\\ 255\\ 305\\ 170.255\\ 132.213\\ 121.239\\ 9.032\\ 0\\ 324\\ 174\\ 8.139\\ 5.749\\ 1.226\\ 34.948\\ 27.518\\ 16.632\\ 19.364\\ 7.906\\ 19.038\\ 30.869\\ 7.119\\ 225.323\\ \end{array}$	$\begin{array}{c} 0\\ 70\\ 70\\ 0\\ 26\\ 6.428\\ 182\\ 287\\ 90.492\\ 8.646\\ 34.055\\ 19.363\\ 90\\ 137\\ 63\\ 90\\ 137\\ 63\\ 90\\ 137\\ 63\\ 90\\ 137\\ 63\\ 19.363\\ 90\\ 137\\ 63\\ 10.045\\ 297\\ 188.978\\ 109.788\\ 124.263\\ 10.045\\ 3667\\ 8.143\\ 20.383\\ 30.751\\ 4.858\\ 256.109\\ \end{array}$	$\begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ $	$\begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 4.961\\ 40\\ 224\\ 78.739\\ 9.018\\ 31.901\\ 18.357\\ 94\\ 160\\ 61\\ 0\\ 35\\ 246\\ 315\\ 158.311\\ 114.318\\ 120.941\\ 10.167\\ 923\\ 264\\ 200\\ 8.395\\ 6.162\\ 1.120\\ 31.906\\ 26.414\\ 16.169\\ 22.242\\ 8.143\\ 18.430\\ 28.430\\ 4.408\\ 410.997\\ \end{array}$
TOTAL	977,079	1.029.374	1.133.013	1,132,091

City Manager

ERSONNEL		Number of Positions						
Classification	Funded In Budget 2020-21	Dept.Head Request 2021-22		Council Approval				
City Manager Deputy City Manager Senior Management Analyst Executive Assistant	1.00 1.00 1.00 .60	1.00 1.00 1.00 .60	1.00 1.00 1.00 .60	1.00 1.00 1.00 .60				
TOTAL	3.60	3.60	3.60	3.60				

FUND NO. 001

ACCOUNT NO. 0201

BUDGET DETAIL EXPENSES

001-0201 City Manager ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL 2018-19	ACTUAL 2019-20	FINAL BUDGET 2020-21	DEPT. HEAD REQUEST 2021-22	CITY MGR. RECOM. 2021-22	COUNCIL APPROVAL 2021-22
511.01-00 Regular Salaries 511.04-01 Regular Overtime 511.10-05 Retirement PERS Classic 511.10-06 Social Security-OASDI 511.10-07 Social Security-Medicare 511.10-09 Retirement PERS Lateral	511.936 267 9.345 23.436 7.628 31.636	536.135 0 10.842 24.616 8.055 34.117	541.249 215 11.835 26.295 8.162 37.197	506.070 0 3.221 26.647 7.679 19.262	514.722 0 3.317 26.909 7.812 19.262	514.722 0 3.317 26.909 7.812 19.262
511.10-10 Retirement-PERS New Membr 511.10-12 Workers Compensation 511.10-20 Earned Benefit 511.10-21 Bilingual Pay Program 511.10-24 Vehicle Allowance 511.10-33 Core Allowance	0 1.244 11.968 97 16.284 70.507	0 927 17.656 362 16.632 75.355	0 976 19.814 360 16.704 78.916	19.129 812 17.334 360 16.128 83.214	19.360 812 18.307 360 16.128 83.214	19.360 812 18.307 360 16.128 83,214
511.10-35 Post Employment Benefits 511.10-73 Retirement UAL Misc	39,525 63,530	38,106 72,420	33,824 82,364	30,489 90,409	30,489 70,557	30.489 70.557
Personnel Services	787,403	835,223	857,911	820.754	811,249	811.249
512.12-00 Telephone 512.13-00 Postage 512.14-00 Advertising 512.15-00 Office Supplies 512.16-00 Printing 512.17-00 Professional Services	4.723 35 0 1.717 13.705 60.000	5.033 92 0 3.452 15.413 63.000	4.301 200 4.000 15.250 126.504	4.371 500 2.500 4.500 15.500 129.504	4,371 500 2,500 4,500 17,307 129,504	4.371 500 2.500 4.500 17.307 129.504
512.18-00 Travel and Meetings 512.19-00 Mileage 512.20-00 Training Expense 512.22-00 Office Equipment O & M 512.24-00 Memberships, Subscription 512.29-00 Other Materials Supplies	$10.740 \\ 146 \\ 1.105 \\ 0 \\ 4.423 \\ 463$	3.367 0 2.190 1.771 5.155 4.402	10,648 272 5,622 500 7,226 750	11,350 272 7.028 1.000 9,474 1.000	11,350 272 7.028 1.000 9.474 1.000	11,350 272 7.028 1.000 9,474 1.000
512.30-01 Dept Share of Insurance 512.34-00 Contingency Reserve 512.35-84 Retro Fee Expense 512.38-00 Support Services 512.45-00 Facilities Maint Charge	7,065 0 45,028 36,098	5.185 0 50 46.979 37.210	8.243 7.000 0 41.166 41.272	9,699 7,000 0 45,098 46,722	9,699 30,000 0 43,109 47,080	9,699 30,000 0 43,109 47,080
Supplies and Services	185,248	193,299	272,954	295,518	318,694	318,694
513.43-00 Machinery/Equipment	3,186	0	0	0	0	0
Property	3,186	0	0	0	0	0
617.65-00 Capital Imp. Projects	1,242	852	2.148	2.148	2.148	2,148
Capital Outlay	1,242	852	2.148	2,148	2,148	2.148
** City Manager	977,079	1,029,374	1.133.013	1,118,420	1,132,091	1,132,091

CITY MANAGER

- 17-00 High Speed Rail Consultant and Townsend Legislative Services
- 18-00 League of California Cities (LCC) Annual Conference; LCC City Managers Department meeting, Executive and Central Valley Division meetings; International City/County Management Association Conference (ICMA); MCAG Technical Review Board; One Voice; CAPIO; High Speed Rail Conference and City/County meetings
- 20-00 Training for City Manager and staff, registration for LCC Annual Conference, Manager's Department and Executive meeting, CAPIO conference, and High Speed Rail
- 22-00 Maintenance of copiers, fax machine, and paper shredder
- 24-00 International City Management Association; Sun-Star, County Times, and miscellaneous publications
- 29-00 Community events and awards
- 34-00 Contingency reserve for total City operations

DESCRIPTION

The City Clerk's Office promotes open government by managing and storing official records and providing citizens with easy access to the City Council decision-making process. In addition to maintaining accurate and complete data of all matters and business pertaining to the City, the Division is responsible for staff support to the City Council, including the preparation and posting of agendas, clerking of all City Council meetings, indexing actions and documents, and preparing a detailed and accurate record of proceedings. The Division also coordinates City boards and commissions, providing consultation to support staff, noticing vacancies, managing citizen appointments, coordinating ethics training and administering oaths. The City Clerk's Office supports all departments with the processing of contracts, agreements and deeds by ensuring they are complete, executed, certified, distributed and properly maintained. The Division processes legal summons and subpoenas, and provides election services including election initiation, responding to candidates, citizen and media enquiries, mandatory campaign statement filing, and follow-up activities. The Clerk's Office receives, tracks, and appropriately responds to Public Records Act requests and maintains all compliance with the act as required by statute.

MISSION

To build trust and confidence in local government, foster civic education and participation through effective facilitation of the legislative process, and transparent, accountable stewardship of public information and official records.

GOALS

- Inhance and Promote Openness, Accessibility and Transparency
- OPromote Civic Education and Participation
- Incourage and Support Studious Management of Records and Archives
- Maintain Compliance with Legal Mandates
- ◊ Foster Leadership and Professionalism

OBJECTIVES

- 1. Explore new storage solutions for records center.
- PERFORMANCE MEASUREMENTS/INDICATORS
- RFP for storage center revamp/reorganization by November 2021 to prepare for 2022-23 budget.

CITY CLERK

- Research software solutions to manage growing Public Records Act yearly requests
- 3. Continue to implement the Agenda Management system to streamline the agenda creation process.

RFP for software solutions by November 2021 to prepare for 2022-23 budget.

Added Planning Commission, Recreation and Parks Commission, and Bicycle Commission in 2020-21. Continue by adding Personnel Board, Building and Housing Board of Appeals, Traffic Committee, and Airport Authority in 2021-22. Increase Public ease of access.

4. Assist Council and Admin Staff with placing measures on 2022 ballots

Potential Measure C extension

5. Redistricting

Put together a community committee and consultant.

2021-2022 BUDGET HIGHLIGHTS

The continued training focus for 2021-22 will be on the Assistant City Clerk achieving the designation of Certified Municipal Clerk and the Deputy City Clerk achieving the designation of Master Municipal Clerk. The budget also allows for training and travel to various City Clerk's Association of California meetings and conferences to continually expand the knowledge of the office. City Clerk

FUND NO. 001

ACCOUNT NO. 0204

X P E N S E S	Actual 2018-19	Actua] 2019-20	Final Budget 2020-21	Dept.Head Request 2021-22	City Mgr. Recom. 2021-22	Council Approval 2021-22	
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	285.656 161.779 0 4.861 1.271	300.572 137.665 0 0	304.840 227.913 0 0	286.389 251.056 0 0 0	301.627 251.805 0 0 0	301.627 251.805 0 0 0	
TOTAL	453.567	438,237	532,753	537.445	553,432	553,432	
*****	*****	*****	*****		*****	*****	(XXXXXXXXXXXXXX)
INANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22			
Photocopies Unclassified Adm Reimb-LMI Housing Adm Reimb-Veh Abatement F Adm Reimb-Devel. Services Adm Reimb-Devel. Services Adm Reimb-Maint. District Adm Reimb-Street Maint. Adm Reimb-NMS Refunding Adm Reimb-NMS Refunding Adm Reimb-Liberty Park Adm Reimb-Liberty Park Adm Reimb-Liberty Park Adm Reimb-Bellevue West Adm Reimb-Bellevue East Adm Reimb-Bellevue East Adm Reimb-Bellevue East Adm Reimb-Mater System Adm Reimb-Refuse System Adm Reimb-Mater System Adm Reimb-Mater System Adm Reimb-Measure C P.W. Adm Reimb-Measure C P.W. Adm Reimb-Measure C P.W. Adm Reimb-Liability Ins Adm Reimb-Liability Ins Adm Reimb-Liability Ins Adm Reimb-Liability Ins Adm Reimb-Liability Ins Adm Reimb-Fleet Managemnt Adm Reimb-Fleet Managemnt Adm Reimb-Housing Admin Adm Reimb-Housing Admin Adm Reimb-Housing Admin Adm Reimb-Housing Admin Adm Reimb-Measure C-Fire Adm Reimb-Measure C-PD Adm Reimb-Parking Auth Other Revenues	$\begin{array}{c} 1.606\\ 150\\ 2.337\\ 81\\ 139\\ 32.549\\ 3.386\\ 11.328\\ 13.379\\ 13\\ 14\\ 59\\ 29\\ 9\\ 13\\ 94\\ 112\\ 62.615\\ 48.642\\ 44.606\\ 3.318\\ 0\\ 119\\ 64\\ 3.291\\ 2.112\\ 450\\ 12.839\\ 10.113\\ 6.111\\ 7.803\\ 2.713\\ 6.994\\ 11.341\\ 2.615\\ 162.523\end{array}$	$\begin{array}{c} 189\\ 35\\ 2.385\\ 67\\ 141\\ 41.051\\ 3.491\\ 12.634\\ 9.982\\ 0\\ 33\\ 51\\ 23\\ 0\\ 13\\ 91\\ 110\\ 70.151\\ 40.784\\ 46.144\\ 3.728\\ 136\\ 95\\ 70\\ 3.578\\ 2.250\\ 440\\ 12.875\\ 10.104\\ 6.994\\ 8.531\\ 3.928\\ 7.562\\ 11.408\\ 1.802\\ 137.361\\ \end{array}$	$\begin{array}{c} 100\\ 0\\ 2.657\\ 72\\ 114\\ 39.378\\ 3.587\\ 13.690\\ 8.678\\ 0\\ 42\\ 69\\ 27\\ 0\\ 15\\ 108\\ 137\\ 65.595\\ 49.367\\ 46.247\\ 3.684\\ 412\\ 107\\ 87\\ 4.372\\ 2.506\\ 430\\ 13.046\\ 11.382\\ 6.672\\ 10.167\\ 5.173\\ 7.705\\ 12.061\\ 2.063\\ 223.003\\ \end{array}$	$\begin{array}{c} 100\\ 0\\ 2.060\\ 17\\ 106\\ 43.439\\ 3.640\\ 13.244\\ 8.010\\ 0\\ 39\\ 66\\ 25\\ 0\\ 15\\ 102\\ 131\\ 65.938\\ 47.674\\ 50.424\\ 4.221\\ 131\\ 65.938\\ 47.674\\ 50.424\\ 4.221\\ 383\\ 110\\ 83\\ 4.058\\ 2.558\\ 465\\ 13.246\\ 10.966\\ 6.712\\ 11.430\\ 7.550\\ 7.651\\ 11.803\\ 1.830\\ 235.336\end{array}$			
TOTAL	453,567	438,237	532,753	553,432			

ERSONNEL	Number of Positions				
Classification	Funded In Budget 2020-21	Dept.Head Request 2021-22		Council Approval	
Assistant City Clerk Rec Clrk I/II or Off Asst I/II Deputy City Clerk	1.00 1.00 1.00	1.00 1.00 1.00	1.00 1.00 1.00	1.00 1.00 1.00	
TOTAL	3.00	3.00	3.00	3.00	

BUDGET DETAIL EXPENSES

	City Clerk ACCOUNT DESCRIPTION	ACTUAL	ACTUAL	FINAL BUDGET	DEPT. HEAD REQUEST	CITY MGR. RECOM.	COUNCIL APPROVAL
AUCT. NU.	ACCOUNT DESCRIPTION	2018-19	2019-20	2020-21	2021-22	2021-22	2021-22
511.01-00 511.03-00 511.10-05 511.10-06 511.10-07 511.10-10	Regular Salaries Extra Help Retirement PERS Classic Social Security-OASDI Social Security-Medicare Retirement-PERS New Membr	173.247 0 3.263 10.740 2.512 10.605	173.939 0 3.693 11.437 2.675 10.861	181.776 0 3.968 11.258 2.633 12.499	164.664 0 10.069 2.355 14.573	171.321 8.093 0 10.490 2.570 15.162	171.321 8.093 0 10.490 2.570 15.162
511.10-12 511.10-20 511.10-27 511.10-33 511.10-35 511.10-73	Workers Compensation Earned Benefit PTS Plan FICA Alternative Core Allowance Post Employment Benefits Retirement UAL Misc	1,347 4,538 0 42,143 16,716 20,545	345 15.582 0 41.491 15.873 24.676	354 5.243 0 42.807 16.641 27.661	300 4.537 0 44.861 15.613 29.417	300 4.673 105 44.861 15.613 28.439	300 4,673 105 44,861 15,613 28,439
Personnel	Services	285,656	300,572	304,840	286,389	301,627	301,627
512.12-00 512.13-00 512.14-00 512.15-00 512.16-00 512.17-00	Telephone Postage Advertising Office Supplies Printing Professional Services	37 152 1.828 4.075 0 79.130	50 188 1.455 3.627 0 59,931	306 271 2.626 4.216 218 118.000	306 276 2.626 4.216 218 118.000	306 276 2.626 4.216 218 118.000	306 276 2.626 4.216 218 118.000
512.18-00 512.19-00 512.20-00 512.21-00 512.22-00 512.23-00	Travel and Meetings Mileage Training Expense Rents/Leases Office Equipment O & M Vehicle Operations/Maint	1,336 0 2,189 3,726 12,140 2,524	771 0 1.860 2.777 9.196 2.411	3.213 546 5.310 4.500 24.815 3.659	4,016 546 7,009 4,500 41,315 1,347	4.016 546 7.009 4.500 41.315 1.347	4.016 546 7.009 4.500 41.315 1.347
512.24-00 512.30-01 512.38-00 512.45-00	Memberships, Subscription Dept Share of Insurance Support Services Facilities Maint Charge	1,570 4,644 29,162 19,266	1,670 4,069 29,800 19,860	2.572 6.388 29.245 22.028	2.879 7.108 31.758 24.936	2,879 7,108 32,316 25,127	2,879 7,108 32,316 25,127
Supplies a	nd Services	161,779	137,665	227,913	251,056	251,805	251,805
513.43-00	Machinery/Equipment	4,861	0	0	0	0	0
Property		4,861	0	0	0	0	0
617.65-00	Capital Imp. Projects	1,271	0	0	0	0	0
Capital Ou	tlay	1,271	0	0	0	0	0
**	City Clerk	453,567	438,237	532,753	537.445	553,432	553,432

CITY CLERK

- 13-00 Public hearing notices, Public Records Request Responses, Fair Political Practices Commission (FPPC) mailings, City Council agendas/minutes, and other miscellaneous mailings.
- 14-00 Advertising for legal notices, public hearing notices, commission vacancy notices, financial reports, required grant publications, publication of special hearings, publication of municipal election notices, and notices of board/commission vacancies.
- 17-00 Annual Municipal Code Supplements (includes Website maintenance), agenda management system maintenance, expenses related to the districting process, acquisition of document management system.
- 18-00 City Clerks Association of California (CCAC) annual meeting, City Clerks Association of California (CCAC) general meetings, League of California Cities (LCC) City Clerks New Law and Election seminar, Technical Track for City Clerks training, miscellaneous records management training, and travel associated with training in Line 20-00.
- 20-00 City Clerks Association of California (CCAC), Master Municipal Clerk Academy (MMCA), Municipal Management Association of Northern California (MMANC), records management training, League of California Cities (LCC) City Clerks, and City Clerk Technical Track registration fees for meetings and training sessions in Line 18-00.
- 21-00 Postage machine lease.
- 22-00 Total photocopier-related costs for 1st, 2nd and 3rd floors of the Civic Center.
- 24-00 City Clerks Association (CCAC); International Institute of Municipal Clerks (IIMC) and miscellaneous publications.

DESCRIPTION

The City Attorney is appointed by the City Council and acts as legal advisor and counsel for legal issues involving the City, the Public Financing and Economic Development Authority (PFEDA), the Parking Authority, and their committees and commissions. The City Attorney represents the City Council, City Manager, City administrative staff, PFEDA, the Parking Authority, and others as required to represent the City in litigation and to direct the City's legal service so that policies are established and programs are maintained within the guidelines established by city, state, and federal laws.

MISSION

The City Attorney's office is committed to providing excellent legal services consistent with the highest professional and ethical standards, with the goal of protecting and advancing the City's interests in serving the people of Merced.

GOALS

- A. Focus on enforcement of the municipal code to improve the public health, safety, and welfare in the City with a specific focus on substandard/dangerous buildings and abandoned properties utilizing the various administrative enforcement tools available.
- B. Focus on providing legal support regarding ballot measure(s), proposed revenue measures, and economic development.
- C. Focus on the criminal citations process to reduce prosecution through the court system.
- D. Focus on review of organization policies and procedures to ensure internal consistency and compliance with city, state, and federal laws.
- E. Provide Boards and Commissions and assigned City staff with support and training on public meeting procedures and conduct.
- F. Provide all City departments with the necessary legal support to accomplish the Mayor and City Council's FY 21/22 goals and priorities.
- G. Provide legal support with current and future COVID-19 protocols and implementation.
- H. Assist with organizational development and promote professional development to serve the City's needs.

OBJECTIVES

A. Support Code Enforcement and the Code Enforcement Task Force in bringing substandard/dangerous and vacant buildings and dwellings into compliance thus eliminating hazardous conditions, improving the housing stock, and reducing blight within the City.

CITY ATTORNEY

- B. Support the City Council, the City Manager's Office, and the Finance Officer in developing and enhancing revenue; prepare necessary documents for any proposed ballot measure(s) or revenue measures.
- C. Support the Police Department through the Administrative Citations process to encourage code compliance, reduce criminal prosecution through the court system, and to generate revenue from collection of fines.
- D. Provide legal support and services to all City departments necessary to assist in achieving the City Council's policy goals and priorities for FY 21/22.
- E. Provide ongoing training for all Boards and Commissions and assigned City staff on public hearing procedures and conduct.
- F. Assist with Personnel Rules and personnel related administrative policies update and revision.
- G. Provide legal support and services as needed to assist with current and future COVID-19 protocols and implementation.
- H. Encourage attorney and support staff participation in professional and education programs and organizations.

2021-2022 BUDGET HIGHLIGHTS

- Preserves core staffing.
- Maintains the ability to provide core, critical services.
- Professional staff taking on responsibilities to preserve critical support staffing.
- Budget focuses on supporting key City Council and organizational priorities.

FUND NO. 001

ACCOUNT NO. 0301

	CITY Attorney				ACCOUNT NO. 0301		
EXPENSES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Dept.Head Request 2021-22	City Mgr. Recom. 2021-22	Council Approval 2021-22	
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements	616.792 352.627 0 0	732.672 154.589 0 0	834.286 197.153 0 0	855.347 356.106 0 0	867,936 357,180 0 0	867.936 357.180 0 0	
TOTAL	969,419	887,261	1,031,439	1,211,453	1,225,116	1,225,116	
****	*****	*****				(XXXXXXXXXXXXX	*****
FINANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22			
Cost Recovery Sale of Equipment Adm Reimb-LMI Housing Adm Reimb-Veh Abatement F Adm Reimb-Downtown Fund Adm Reimb-Devel. Services Adm Reimb-Street Maint. Adm Reimb-Recr. and Parks Adm Reimb-Recr. and Parks Adm Reimb-Fahrens Park Adm Reimb-Liberty Park Adm Reimb-Liberty Park Adm Reimb-Bellevue West Adm Reimb-Bellevue West Adm Reimb-Bellevue East Adm Reimb-Refuse System Adm Reimb-Refuse System Adm Reimb-Refuse System Adm Reimb-Mater System Adm Reimb-Measure C P.W. Adm Reimb-Moraga DevlpCFD Adm Reimb-Workers Comp Adm Reimb-Uiability Ins Adm Reimb-Liability Ins Adm Reimb-Facil Maint Adm Reimb-Facil Maint Adm Reimb-Facil Maint Adm Reimb-Housing Admin Adm Reimb-Housing Admin Adm Reimb-Parking Auth Interdept DSR-General Fnd Interdept DSR-Fac Roadway Interdept DSR-Fac Roadway Interdept DSR-Fac Fire Interdept DSR-Liability	$ \begin{array}{c} 6.139\\ 47\\ 1.347\\ 47\\ 62\\ 15.575\\ 1.943\\ 6.529\\ 3.480\\ 8\\ 34\\ 17\\ 5\\ 7\\ 54\\ 65\\ 36.048\\ 27.993\\ 25.671\\ 1.912\\ 0\\ 69\\ 37\\ 1.723\\ 1.217\\ 260\\ 7.399\\ 5.826\\ 3.522\\ 4.100\\ 1.323\\ 4.031\\ 6.536\\ 1.507\\ 94.312\\ 0\\ 53.233\\ 95.247\\ 129.058\\ 50.978\\ 133.807\\ 186.315\\ \end{array} $	$\begin{array}{c} 0\\ 197\\ 1.981\\ 56\\ 89\\ 27.892\\ 2.001\\ 10.497\\ 5.968\\ 28\\ 42\\ 19\\ 0\\ 11\\ 76\\ 91\\ 58.247\\ 33.839\\ 38.301\\ 3.096\\ 113\\ 79\\ 58\\ 2.480\\ 1.869\\ 366\\ 10.697\\ 8.394\\ 5.811\\ 5.754\\ 1.363\\ 6.283\\ 9.478\\ 1.497\\ 0\\ 142.205\\ 0\\ 81.679\\ 112.430\\ 43.402\\ 130.732\\ 198.039\\ \end{array}$	$\begin{array}{c} 0\\ 0\\ 1.552\\ 42\\ 62\\ 18.422\\ 2.057\\ 7.996\\ 4.402\\ 24\\ 400\\ 16\\ 0\\ 9\\ 63\\ 80\\ 38.260\\ 28.776\\ 26.960\\ 2.151\\ 241\\ 62\\ 51\\ 2.069\\ 1.464\\ 251\\ 7.620\\ 6.648\\ 3.897\\ 5.035\\ 1.363\\ 4.500\\ 7.044\\ 1.205\\ 0\\ 174.969\\ 0\\ 103.171\\ 98.341\\ 44.380\\ 111.092\\ 160.678\\ \end{array}$	$\begin{array}{c} 0\\ 0\\ 1.502\\ 12\\ 68\\ 23.835\\ 2.087\\ 9.657\\ 5.557\\ 29\\ 48\\ 18\\ 0\\ 11\\ 74\\ 95\\ 47.923\\ 34.605\\ 36.610\\ 3.078\\ 279\\ 80\\ 60\\ 2.541\\ 1.865\\ 339\\ 9.658\\ 7.996\\ 4.895\\ 6.734\\ 1.363\\ 5.579\\ 8.606\\ 1.334\\ 0\\ 181.940\\ 0\\ 106.531\\ 101.867\\ 46.835\\ 113.172\\ 165.410\\ \end{array}$			

FUND NO. 001

ACCOUNT NO. 0301

FINANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22
Interdept DSR-Housing Adm Other Revenues	0 61.936	0 57.899-	25.000 141.446	25,000 267,823
TOTAL	969,419	887,261	1,031,439	1,225,116

PERSONNEL

Number of Positions

Classification	Funded In	Dept.Head	City Mgr	
	Budget	Request	Recom.	Council
	2020-21	2021-22	2021-22	Approval
City Attorney		1.00	1.00	1.00
Dep/Senior Deputy City Atty		1.00	1.00	1.00
Deputy City Attorney		1.00	1.00	1.00
Legal Administrative Assistant		1.00	1.00	1.00
Paralegal Office Administrator		1.00	1.00	1.00
TOTAL	5.00	5.00	5.00	5.00

BUDGET DETAIL EXPENSES

001-0301 City Attorney ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL 2018-19	ACTUAL 2019-20	FINAL BUDGET 2020-21	DEPT. HEAD REQUEST 2021-22	CITY MGR. RECOM. 2021-22	COUNCIL APPROVAL 2021-22
511.01-00 Regular Salaries 511.04-01 Regular Overtime 511.10-05 Retirement PERS Classic 511.10-06 Social Security-OASDI 511.10-07 Social Security-Medicare 511.10-09 Retirement PERS Lateral	412.270 167 21.334 24.481 6.027 11.591	470.113 21 11.218 25.300 7.192 17.465	550.952 0 11,981 30.134 8.189 19.236	554.030 0 11.704 30.243 8.127 18.792	566.069 0 12.055 31.022 8.309 18.792	566.069 0 12.055 31.022 8.309 18.792
511.10-10 Retirement-PERS New Membr 511.10-12 Workers Compensation 511.10-20 Earned Benefit 511.10-24 Vehicle Allowance 511.10-33 Core Allowance 511.10-35 Post Employment Benefits	249 1,281 5,886 6,209 55,755 5,572	10.742 1.601 29.503 8.316 69.378 5.291	18,695 1,141 16,660 8,352 79,559 5,547	18,536 952 17,174 8,064 83,544 5,204	19,250 952 20,710 8,064 83,544 5,204	19.250 952 20.710 8.064 83.544 5.204
511.10-73 Retirement UAL Misc	65.970	76,532	83,840	98,977	93,965	93,965
Personnel Services	616,792	732,672	834,286	855,347	867,936	867,936
512.12-00 Telephone 512.13-00 Postage 512.15-00 Office Supplies 512.17-00 Professional Services 512.18-00 Travel and Meetings 512.20-00 Training Expense	1,226 286 5,022 214,846 874 845	806 200 4.858 26.708 3.251 4.590	654 300 4.474 46.247 8.680 8.172	667 306 4.563 207.171 8.853 8.172	667 306 4.563 207.171 8.853 8.172	667 306 4.563 207.171 8.853 8.172
512.22-00 Office Equipment 0 & M 512.24-00 Memberships. Subscription 512.29-00 Other Materials Supplies 512.30-01 Dept Share of Insurance 512.38-00 Support Services 512.45-00 Facilities Maint Charge	22,949 24,177 607 7,761 32,223 41,811	5,849 22,957 690 6,905 34,675 43,100	3.300 24.080 0 10.906 42.536 47.804	500 24.199 200 12.515 34.844 54.116	500 24.199 200 12.515 35.502 54.532	500 24.199 200 12.515 35.502 54.532
Supplies and Services	352,627	154,589	197,153	356,106	357,180	357,180
** City Attorney	969,419	887,261	1,031,439	1,211,453	1,225,116	1,225,116

CITY ATTORNEY

- 17-00 Outside consultants and/or other specialized litigation costs not otherwise classified. Miscellaneous legal costs (court transcripts, legal services not directly related to workers' compensation and insurance legal/liability cases, process service, recorder's office fees). Administrative Citation Program Hearing Officer. (Costs directly related to workers' compensation, liability have been budgeted directly into those accounts.)
- 18-00 League of California Cities (LCC) Annual Conference; LCC City Attorneys Spring Conference; Land Use Issues; LCW Public Sector Employment Law Conference; Police Liability Issues; Municipal Law Institute; Mandatory Continuing Education training programs for support staff, as well as travel associated with training outlined in Line 20-00 below.
- 20-00 League of California Cities (LCC) Annual Conference and Committee meetings; LCC City Attorneys Spring Conference; Land Use Issues; LCW Public Sector Employment Law Conference; Municipal Law Institute; State Bar Mandatory Continuing Legal Education for Attorneys; Continuing Education training programs for support staff.
- 22-00 Maintenance and repair of two office printers. Other office equipment operations and maintenance as needed
- 24-00 Memberships:

State Bar of California; Merced County Bar Association; Merced County Legal Professionals Association Subscriptions: WEST Online Legal Research; LexisNexis Matthew Bender publications; CA Deering Codes, Advance Legislative Service; Longtin's Land Use Publication; The Rutter Group publications; Continuing Education of the Bar (CEB); Solano Press publications; Daily Legal Journal newspaper; PACER (online research-Court records)

29-00 Special litigation costs and services not otherwise classified.

DESCRIPTION

The Finance Department collects and disburses all funds, performs all treasury functions, maintains the general and subsidiary accounting systems, prepares financial and management reports, provides centralized purchasing and central stores, maintains and reviews all internal control policies, and compiles budget revenue and expense estimates.

MISSION

The Finance Department executes the responsibilities and obligations of fiscal administration for the City in the capacity granted in the City Charter. Those essential duties require all departmental staff to serve the public interest with professional standards, which promotes and affirms the public's trust in the performance of the financial affairs of the City and related Agencies.

GOAL

Effectively and efficiently administer the financial affairs of the City and related Agencies.

	OBJECTIVES	PERFORMANCE MEASUREMENTS/INDICATORS
1.	Provide support for fulfilling the City Council Policy Priorities.	On going
2.	Provide support to the City Manager and League of California Cities to pursue solutions to the raising retirement rates and COVID- 19 impacts.	On going
3.	Update and implement the necessary financial policies to insure fiduciary soundness and transparency.	Finance will continue to revise and develop new policies over the next fiscal year for City Council review and adoption.
4.	Develop a plan to transition public safety of on-going expenses from Measure C to the General and CFD Funds.	In partnership with the City Manager's office, the Finance Department will continue to develop a transition plan over the next four fiscal years.

- Assist in the implementation of a citywide Enterprise Resource Planning system.
 Finance will work in partnership with the Information Technology Department to implement the approved Tyler Technology citywide Enterprise Resource Planning system over the next four years.
- Assist in establishing a plan and or policy for use of Measure Y (Cannabis Tax) funding.
 Finance in partnership with the City Manager's office will develop and recommend a plan or policy to the City Council for how Measure Y funding should be used.
- 7. Assist in developing a process and strategy for funding the new Police Headquarters. Finance will work the City Manager's office and the City Council to coordinate a funding strategy.
- 8. Provide support of potential ballot Measures, including Measure C, and General Obligation Bond
- Provide a recommendation to the City Council for implementing a biennial budget process.
- Assist in establishing a plan for the American Rescue Plan funding in correlation to COVID-19 impacts.

strategy and provide financial guidance.

Manager's office, City Council, and

outside consultants to coordinate

Finance will work with the City

Finance will work with the City Manager's office to provide the City Council with recommendations on how to implement a biennial budget process for the City of Merced.

Finance will work with the City Manager's office and all Departments to develop and recommend a plan to the City Council for how the American Rescue Plan funding should be used.

2021-2022 BUDGET HIGHLIGHTS

The Finance Department has begun the implementation of the new Tyler Technology software for financials. Financials is expected to go live in December 2021. During the implementation, Finance has determined it needs four extra help positions to assist in backfilling during the year. The costs are included in the Finance budget.

The Finance budget includes the addition of one full-time Payroll Technician and reduction of one temporary, 960-hour Accountant I. Due to the increased workload in the payroll division the position will assist in payroll processing as well as, tracking of flexible schedules, monitoring FLSA requirements, assisting with labor negotiation requests and reporting requirements. Payroll in past years has used half of an Accounting Technician from the Customer Service area to assist in biweekly payroll processing and employed a temporary Accountant I for 960 hrs. The addition of the full-time payroll position will provide stability in the payroll division.

FUND NO. 001

ACCOUNT NO. 0701

EXPENSES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Dept.Head Request 2021-22	City Mgr. Recom. 2021-22	Council Approval 2021-22
Personnel Expenses Supplies and Services Debt Service Acquisitions Capital Improvements * Undefined *	2.173.727 754.197 799.629 0 8.428	2.296.009 856.050 2.840.168 0 1.442	2.499.780 951.555 2.972.749 0 70.000 0	2.750.971 1.055.767 2.292.324 0 90.000 0	2.809.854 1.065.399 2.292.324 0 90.000 0	2.809.854 1.065.399 2.292.324 0 90.000 0
TOTAL	3,735,981	5,993,669	6,494,084	6,189,062	6.257.577	6,257,577

FINANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22
Photocopies Violation Reproduction Fe Adm Reimb-LMI Housing Adm Reimb-Veh Abatement F Adm Reimb-Devel Services Adm Reimb-Devel Services Adm Reimb-Berect Maint. Adm Reimb-Street Maint. Adm Reimb-Street Maint. Adm Reimb-Fahrens Park Adm Reimb-Iberty Park Adm Reimb-Iberty Park Adm Reimb-Icht Street Adm Reimb-Bellevue West Adm Reimb-Bellevue West Adm Reimb-Bellevue East Adm Reimb-Bellevue East Adm Reimb-Mater System Adm Reimb-Mater System Adm Reimb-Measure C P.W. Adm Reimb-Measure C P.W. Adm Reimb-Moraga DevlpCFD Adm Reimb-Housing DevlpCFD Adm Reimb-Itability Ins Adm Reimb-Itability Ins Adm Reimb-Facil Maint Adm Reimb-Facil Maint Adm Reimb-Facil Maint Adm Reimb-Housing Admin Adm Reimb-Measure C-Fire Adm Reimb-Measure C-Fire Adm Reimb-Measure C-Fire Adm Reimb-Measure C-Fire Adm Reimb-Parking Auth Interdept DSR-General Fnd Interdept DSR-Bellevue Ea Interdept DSR-Fac Coadway Interdept DSR-Fac Colice	$\begin{array}{c} 250\\ 2\\ 17.583\\ 612\\ 811\\ 203.346\\ 31.990\\ 85.239\\ 45.439\\ 102\\ 443\\ 219\\ 71\\ 96\\ 705\\ 845\\ 470.653\\ 365.490\\ 335.153\\ 24.967\\ 1\\ 897\\ 482\\ 22.500\\ 15.893\\ 3.390\\ 96.609\\ 76.070\\ 45.979\\ 53.529\\ 30.413\\ 52.628\\ 85.335\\ 19.679\\ 1.640\\ 39.460\\ 1.549\\ 3.946$	$\begin{array}{c} 225\\ 0\\ 18.309\\ 518\\ 818\\ 257.749\\ 32.976\\ 96.999\\ 55.150\\ 257\\ 390\\ 179\\ 0\\ 100\\ 699\\ 845\\ 538.264\\ 312.707\\ 353.938\\ 28.610\\ 1.042\\ 729\\ 539\\ 22.922\\ 17.276\\ 3.379\\ 98.850\\ 77.573\\ 53.699\\ 53.170\\ 31.325\\ 58.057\\ 87.587\\ 13.837\\ 1.640\\ 43.141\\ 1.693\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 4.314\\ 314\\ 314\\ 314\\ 314\\ 314\\ 314\\ 314\\ $	$\begin{array}{c} 230\\ 0\\ 20,449\\ 557\\ 812\\ 242,778\\ 33,892\\ 105,377\\ 58,010\\ 322\\ 534\\ 207\\ 0\\ 119\\ 831\\ 1.051\\ 504,225\\ 379,225\\ 355,294\\ 28,348\\ 3,171\\ 504,225\\ 379,225\\ 355,294\\ 28,348\\ 3,171\\ 87,609\\ 668\\ 27,264\\ 19,290\\ 3,309\\ 100,417\\ 87,609\\ 51,358\\ 66,354\\ 31,325\\ 59,307\\ 92,834\\ 15,877\\ 1,533\\ 43,811\\ 1,650\\ 4,381\\ 4$	$\begin{array}{c} 240 \\ 0 \\ 17.300 \\ 141 \\ 780 \\ 274.556 \\ 34.390 \\ 111.237 \\ 64.009 \\ 329 \\ 558 \\ 211 \\ 0 \\ 123 \\ 857 \\ 1.098 \\ 552.017 \\ 398.614 \\ 421.701 \\ 35.450 \\ 3.219 \\ 921 \\ 696 \\ 29.274 \\ 21.487 \\ 3.906 \\ 111.253 \\ 92.103 \\ 56.379 \\ 77.556 \\ 31.325 \\ 64.262 \\ 99.132 \\ 15.369 \\ 1.560 \\ 47.262 \\ 1.712 \\ 4.726 \\ 4$

ACCOUNT NO. 0701

FINANCING SOURCES	Actual 2018-19	Actual 2019-20	Final Budget 2020-21	Estimated 2021-22
Interdept DSR-Fac Parks Interdept DSR-BellevueDS Interdept DSR-CFDs Interdept DSR-MorageDeDS Interdept DSR-Wastewater Interdept DSR-Water Sys Interdept DSR-Refuse Interdept DSR-Dev Roadway Interdept DSR-Dev Traffic Interdept DSR-Dev Police Interdept DSR-Dev Fire Interdept DSR-Dev Parks Other Revenues	3.946 2.030 35.251 630 110.598 110.598 108.958 3.946 3.946 3.946 3.946 3.946 1.198.386	4.314 2.218 38.544 689 126.793 126.793 125.153 4.314 4.314 4.314 4.314 4.314 3.265.147	4,381 2,163 39,323 672 123,629 123,628 122,095 4,381 4,381 4,381 4,381 4,381 3,699,906	4,726 2,244 42,611 697 138,328 138,328 136,768 4,726 4,726 4,726 4,726 4,726 4,726 3,180,314
TOTAL	3,735,981	5,993,669	6.494,084	6,257,577

PERSONNEL

Number of Positions

Classification	Funded In Budget 2020-21	Dept.Head Request 2021-22	City Mgr Recom. 2021-22	Council Approval
Finance Officer Deputy Finance Officer Senior Accountant Accountant I/II Payroll Supervisor Payroll Technician I/II Acct. Technician Acct. Clerk I/II/III Revenue and Cust Service Supvr Purchasing Supervisor Storekeeper	1.00 1.00 2.00 3.00 1.00 5.00 6.00 1.00 1.00 1.00	1.00 1.00 2.00 3.00 1.00 2.00 5.00 6.00 1.00 1.00 1.00	1.00 1.00 2.00 3.00 1.00 2.00 5.00 6.00 1.00 1.00 1.00	1.00 1.00 2.00 3.00 1.00 2.00 5.00 6.00 1.00 1.00 1.00
TOTAL	23.00	24.00	24.00	24.00

BUDGET DETAIL EXPENSES

001-0701 Finance	ACTUAL		FINAL	DEPT. HEAD	CITY MGR.	COUNCIL
ACCT. NO. ACCOUNT DESCRIPTION	2018-19	ACTUAL 2019-20	BUDGET 2020-21	REQUEST 2021-22	RECOM. 2021-22	APPROVAL 2021-22
511.01-00 Regular Salaries 511.03-00 Extra Help 511.04-01 Regular Overtime 511.10-02 Unused Sick Leave 511.10-05 Retirement PERS Classic 511.10-06 Social Security-OASDI	1.303.594 69.146 2.412 2.060 67.599 79.643	1.356.827 75.734 0 2.111 64.558 81.273	1.436.105 142.006 6.000 2.192 71.473 86.518	1.520.502 141.471 6.000 0 56.021 91.918	1,569,702 145,715 6,180 0 57,577 95,036	1,569,702 145,715 6,180 0 57,577 95,036
511.10-07 Social Security-Medicare 511.10-08 State Unemployment 511.10-09 Retirement PERS Lateral 511.10-10 Retirement-PERS New Membr 511.10-12 Workers Compensation 511.10-20 Earned Benefit	0	20,638 0 8,512 39,673 36,138 38,268	22.763 0 11.601 47.023 30.061 27.022	23.932 12.215 6.162 72.382 34.810 30.442	24.723 12.215 6.346 74.995 34.810 38.455	24.723 12.215 6.346 74.995 34.810 38.455
511.10-21 Bilingual Pay Program 511.10-24 Vehicle Allowance 511.10-27 PTS Plan FICA Alternative 511.10-33 Core Allowance 511.10-35 Post Employment Benefits 511.10-73 Retirement UAL Misc	8,142 900 305,583	1,395 8,316 985 310,243 51,261 200,077	1.800 8.352 1.846 313.638 65.818 225.562	4.800 8.064 1.839 390.918 77.859 271.636	4,800 8,064 1,895 390,918 77,859 260,564	4,800 8,064 1,895 390,918 77,859 260,564
Personnel Services	2,173,727	2,296,009	2,499,780	2,750,971	2,809,854	2,809,854
512.11-00 Utilities 512.12-00 Telephone 512.13-00 Postage 512.14-00 Advertising 512.15-00 Office Supplies 512.16-00 Printing	4,922 2,715 17,954 355 14,045 6,301	5.114 3.170 17.427 209 17.396 8.132	5.500 3.052 17.061 400 14.749 8.633	5.610 3.703 18.607 250 15.043 8.608	5.610 3.703 18.607 250 15.043 8.608	5.610 3.703 18.607 250 15.043 8.608
512.17-00 Professional Services 512.18-00 Travel and Meetings 512.20-00 Training Expense 512.21-00 Rents/Leases 512.22-00 Office Equipment O & M 512.23-00 Vehicle Operations/Maint	300	223,283 3,814 3,523 300 3,470 3,941	260.260 9.816 4.527 387 2.456 1.345	299.074 8.788 4.539 348 2.312 659	299,074 8,788 4,539 348 2,312 659	299.074 8.788 4.539 348 2.312 659
512.24-00 Memberships, Subscription 512.28-00 Safety Supplies 512.29-00 Other Materials Supplies 512.30-01 Dept Share of Insurance 512.35-84 Retro Fee Expense 512.38-00 Support Services	14.101 195 253 35.027 100 306.079	16.123 198 12.134 30.786 300 353.827	14.552 255 362 49.987 0 385.617	17,233 250 369 55,514 0 420,485	17,233 250 369 55,514 0 428,549	17.233 250 369 55.514 0 428.549
512.45-00 Facilities Maint Charge	147,813	152,903	172,596	194,375	195,943	195.943
Supplies and Services	754,197	856,050	951,555	1,055,767	1,065,399	1,065,399
516.62-00 Stores Inventory Adjust	8,428	1,442	0	0	0	0
Other	8,428	1,442	0	0	0	0
617.65-00 Capital Imp. Projects	0	0	70.000	90,000	90.000	90,000
Capital Outlay	0	0	70.000	90,000	90.000	90,000
706.71-01 Principal-Bond Payment 706.71-02 Principal-City Loans 706.71-06 Principal Loans 706.72-01 Interest Bond Payment 706.72-02 Interest-City Loans 706.73-01 Agent Fees-Bond Payment	0 0 256,476 0	610,000 0 2,000,000 224,638 3,030 2,500	680,000 52,050 2,000,000 188,672 48,527 3,500	755.000 73.095 1.250.000 148.580 62.079 3.570	755,000 73,095 1,250,000 148,580 62,079 3,570	755.000 73.095 1.250.000 148.580 62.079 3.570
Debt Services	799,629	2,840,168	2,972,749	2.292.324	2,292,324	2,292,324
** Finance	3,735,981	5,993.669	6,494,084	6,189,062	6,257,577	6,257,577

FINANCE/PURCHASING

- 11-00 Includes utilities for central warehouse
- 13-00 Mailing of business license information and billings, financial statements, correspondence, vendor payments, annual tax statements (W-2, 1098,1099), accounts receivable invoices, collection notices, and purchase orders
- 16-00 Printing of business licenses and statements, accounts receivable statements, annual financial report, accounts payable checks, payroll checks, annual tax statements (W-2, 1098 &1099), business envelopes and purchase orders
- 17-00 Assessment roll updates; sales tax consultant; credit information services; General Fund portion of audit; collection service; State Controller Report preparation; Banking and Merchant Card Services; Safekeeping Services; ACH fees for Utility Billing; Electronic Consumer Collection fees; investment advisory services
- 18-00 Travel for California Society of Municipal Finance Officers (CSMFO); Central Valley Chapter of California Society of Municipal Finance Officers; League of California Cities; California Municipal Treasurers Association; CalPers; California Association of Public Purchasing Officers (CAPPO); and travel costs associated with training Line 20-00 below
- 20-00 CAPPO seminars; continuing professional education requirements for certified staff; and registration costs associated with meetings outlined in Line 18-00 above
- 21-00 Annual burglar alarm service for Finance and Purchasing
- 22-00 Maintenance for check protector, document perforator, copiers, encoder/endorser, currency counter, laser printers and fax machines

FUND NO. 001 ACCOUNT NOS. 0701-02

FINANCE/PURCHASING (continued)

24-00 Memberships:

CSMFO; State of California Department of Consumer Affairs; American Institute of California Public Accountants; California State Society of Certified Public Accountants; California Public Parking Association; California Municipal Revenue and Tax Association; California Municipal Treasurers Association; CPA license renewals, CAPPO; and National Association of Purchasing Managers

Subscriptions:

GAAP/GASB Update; Payroll Management and Tax Guides; Merced Sun-Star; State Tax Guides, and Guidance for Government Engagements

- 29-00 Customer service expenses; and miscellaneous repairs to equipment and building.
- FOOTNOTE: Figures represent combined total of Finance and Purchasing divisions.